Town of Blacksburg

FY 2006/2007-2010/2011 Recommended Capital Improvement Program

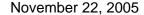
Town Council

Roger E. Hedgepeth, Mayor Ron Rordam, Vice Mayor Paul Lancaster Don Langrehr Alvah Leighton Joyce Lewis Thomas M. Sherman

Town Administrative Staff

Town Manager – Marc A. Verniel
Assistant to the Town Manager – Chris Lawrence
Town Attorney – Lawrence Spencer
Town Clerk - Donna W. Boone-Caldwell
Director of Financial Services - Susan H. Kaiser
Fire Chief – B. Keith Bolte
Director of Parks and Recreation - Dean B. Crane
Director of Planning and Engineering - Adele P. Schirmer
Chief of Police - William H. Brown
Community Relations Manager – Heather D. Browning
Director of Public Works – S. Kelly Mattingly
Rescue Captain – Wayne Myers
Director of Technology - Steven B. Jones
Transit Director – Rebecca L. Martin







The Honorable Mayor and Members of Town Council Members of the Planning Commission Town of Blacksburg 300 South Main Street Blacksburg, VA 24060

Dear Mayor, Members of Town Council and Members of the Planning Commission:

It is our pleasure to present to you the *Recommended FY 2007-2011 Capital Improvement Program (CIP)* for your review and consideration. We are pleased to present to you a plan that focuses on the Town's five-year capital needs and balances the maintenance of existing infrastructure and equipment while keeping pace with technology and new facility requests.

While the needs, wants and desires identified by citizens, Town Departments, Town Council, Town-appointed Boards, Commissions, and Task Forces and Committees continue to significantly exceed the financial resources available, we are pleased to present to you a program for improvements for the first year of the five-year program of approximately \$16.3 million. The FY 2007 Recommended Capital Improvement Program represents the eleventh consecutive year in which we are able to fund capital needs in excess of \$2.0 million. Over \$8.0 million in General Fund projects were proposed for funding in FY 2007 alone. Below is a ten-year history of funding requested in the first year of the CIP for the General Fund versus actual funding by Town Council or in the case of FY 2007, the proposed funding:

Fiscal	Requested	Actual/Proposed Increase		% Projects
Year	Funding	Funding	(Decrease)	Funded
1998	\$3,943,817	\$2,071,286	\$(1,872,531)	53%
1999	\$4,549,473	\$2,033,846	\$(2,515,627)	44%
2000	\$4,111,962	\$2,343,920	\$(1,768,042)	57%
2001	\$6,905,321	\$3,469,200	\$(3,436,121)	50%
2002	\$7,151,220	\$2,323,225	\$(4,827,995)	32%
2003	\$6,469,204	\$2,001,541	\$(4,467,663)	31%
2004	\$2,944,488	\$2,180,000	\$(764,488)	74%
2005	\$4,803,559	\$2,962,890	\$(1,840,669)	62%
2006	\$4,990,958	\$3,100,928	\$(1,890,030)	62%
2007	\$8,043,488	\$2,708,032	\$(5,335,456)	34%

Approach to Funding

As stated earlier, resources are routinely less than the funds requested for desired capital projects. The Executive Management Team, composed of all Department Heads and the Town Manager, is challenged with analyzing and prioritizing worthwhile, but competing projects. The team approaches the CIP by recommending funding for projects that are "pre-funded" with dedicated revenue sources or for those projects for which we have a long-standing financial commitment such as the Equipment Depreciation Fund. These generally are projects for which the Town gets State reimbursement to fund projects, such as Sidewalk Replacement; or for which the

Town has a contractual obligation, such as matching funds for Major Street Improvements. Below is a chart that illustrates the breakdown of projects that are priority funded:

Project	Amount	Revenue Source
Equipment Depreciation Fund	\$619,099	Long-Standing Financial Contribution
Building System Maintenance	\$ 60,833	Long-Standing Financial Contribution
Major Street Improvements	\$100,000	Matching Funds

Of the \$2,708,032 recommended for funding in FY 2006/2007 from the General Fund, \$779,932 or 28.8% is designated as priority funding, leaving \$1,928,100 or 71.2% available to fund other CIP requests. Once priority funded projects were designated, the Executive Management Team used feedback from Town Council work sessions, the Town's Mission and Values statement, and the Blacksburg Comprehensive Plan to prioritize projects for funding.

Town of Blacksburg Mission and Values

The mission of the Blacksburg Town Government is to support a dynamic community by providing effective municipal services and enhancing Blacksburg's quality of life.

The Town of Blacksburg Values:

Innovation Community Pride Fiscal Responsibility
Customer Service Leadership Citizen Involvement
Open Government Integrity Public Safety

General Fund Overview

Every few years, the Town Council reviews the "Principles of Sound Financial Management" which guide the staff in designing CIP and budget documents that are fiscally responsible. A copy of the "Principles of Sound Financial Management" can be found in the Financial Analysis and Tables section of this document.

In addition, to providing a picture of the Town's current fiscal health, a series of Financial Trend Indicators are also included in the *Financial Analysis and Tables* section.

In past years, the Town has typically bonded \$2 million in general fund projects. Beginning in FY 2004/2005 only \$1 million in bonded projects were planned annually. Beginning in FY 2006/07 \$1.5 million in bonded projects are projected. While capital project needs far exceed projected bond funding, planned bonds for capital projects will remain at reduced levels until revenues increase to a level where debt service can be supported.

Revenue Assumptions

The Town's revenue base is projected to grow approximately 4% annually for the next five years. This takes into consideration the revenue growth experienced in FY 2004 and FY 2005. While projecting revenues for the five-year CIP period, a thorough analysis of revenues budgeted in FY 2005 against those actually received indicates that the strength of the Town's revenue are in the category of Other Local Taxes. This category is estimated to increase 3.3% from actual revenue received in FY 2005 due to stable economic growth in the area.

While the Town is fortunate to rely on a very diverse revenue base, we need to constantly be aware of potential changes in taxing authority and changes in funding allocations generated by the General Assembly. Legislative proposals, such as a local share of state income taxes, distribution of telecommunication taxes, and continuing discussions on changes in the Business, Professional and Other Licenses (BPOL) tax, as well as the impact of the state budget head the list of items that we will continue to vigorously monitor during the upcoming legislative session.

Expenditure Assumptions

Projected operating expenditures are based on an increase of approximately 4.7% for FY 2006/2007. This increase is due to a 2.0% increase in other operating expenditures, a 5.0% increase in employee compensation and a projected 25.0% increase in employee health benefits. For the last four years of this CIP period, operating expenditures are projected to increase each year, by approximately 3.5%. It should be noted that only existing programs are included in the expenditure assumptions used in the development of the CIP. Organizationally, we will continue to pursue productivity and quality improvements to maximize existing financial resources.

Financing the Capital Improvement Program

The Recommended FY 2007-2011 Capital Improvement Program relies upon General Fund revenue, water and sewer funds, general obligation bonds and Federal and State support for capital projects. Equipment replacement and infrastructure maintenance and replacement are funded with General Funds and/or Water and Sewer Funds while bond funds are used as a secondary funding source for projects that are more long-term in nature.

Funding Recommendations

Following is a brief summary of projects that are recommended for the first year of the five-year period by functional area:

General Fund

Finance Department: AS400 Hardware Contingency \$25,000 Subtotal \$25,000 Parks and Recreation Department: New Wooden Gym Floor \$85,000 Resurface Tennis Courts \$20,000 Playground & Shelter Depreciation Fund \$15,000 Subtotal \$120,000 Planning and Engineering: Major Street Improvements \$100,000 **Building Permit Software** \$40,000 Subtotal \$140,000

Multi-Jurisdictional Firearms Training Facility \$20,000 Police Communications Building \$30,000 Traffic Committee and Neighborhood Traffic Control Program \$25,000 Subtotal \$75,000 Public Works Department: Rental Property Maintenance \$15,000 Traffic Signal Cabinet Upgrades \$18,000 Traffic Signal Head Replacement \$24,000 Transfers to Building Systems Depreciation Fund \$45,833 Transfers to Equipment Depreciation Fund \$619,099 Subtotal \$721,932 Technology Department: SAN – Storage Area Network/Network Virtualization \$75,000 Technology Replacement \$105,000 Subtotal \$180,000 Town Manager: Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	Police Department:	
Police Communications Building \$30,000 Traffic Committee and Neighborhood Traffic Control Program \$25,000 Subtotal \$75,000 Public Works Department: *** Rental Property Maintenance \$15,000 Traffic Signal Cabinet Upgrades \$18,000 Traffic Signal Head Replacement \$24,000 Transfers to Building Systems Depreciation Fund \$45,833 Transfers to Equipment Depreciation Fund \$619,099 Subtotal \$721,932 Technology Department: *** SAN – Storage Area Network/Network Virtualization \$75,000 Technology Replacement \$105,000 Subtotal \$180,000 Town Manager: *** Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	·	\$20,000
Traffic Committee and Neighborhood Traffic Control Program \$25,000 Subtotal \$75,000 Public Works Department: Rental Property Maintenance \$15,000 Traffic Signal Cabinet Upgrades \$118,000 Traffic Signal Head Replacement \$24,000 Transfers to Building Systems Depreciation Fund \$45,833 Transfers to Equipment Depreciation Fund \$619,099 Subtotal \$721,932 Technology Department: SAN – Storage Area Network/Network Virtualization \$75,000 Technology Replacement \$105,000 Subtotal \$180,000 Town Manager: Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	· ·	•
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Traffic Signal Head Replacement \$24,000 Transfers to Building Systems Depreciation Fund \$45,833 Transfers to Equipment Depreciation Fund \$619,099 Subtotal \$721,932 Technology Department: SAN – Storage Area Network/Network Virtualization \$75,000 Technology Replacement \$105,000 Subtotal \$180,000 Town Manager: Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	Rental Property Maintenance	\$15,000
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Subtotal \$721,932 Technology Department: SAN - Storage Area Network/Network Virtualization \$75,000 Technology Replacement \$105,000 Subtotal \$180,000 Town Manager: Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	Transfers to Building Systems Depreciation Fund	\$45,833
Technology Department: SAN – Storage Area Network/Network Virtualization Technology Replacement Subtotal Town Manager: Municipal Services Annex WTOB Digital Upgrade \$1,400,000 \$46,100	Transfers to Equipment Depreciation Fund	\$619,099
SAN – Storage Area Network/Network Virtualization Technology Replacement Subtotal Town Manager: Municipal Services Annex WTOB Digital Upgrade \$75,000 \$105,000 \$180,000 \$180,000 \$1,400,000 \$46,100	Subtotal	\$721,932
Technology Replacement \$105,000 Subtotal \$180,000 Town Manager: Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	Technology Department:	
Subtotal \$180,000 Town Manager: Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	SAN – Storage Area Network/Network Virtualization	\$75,000
Town Manager: Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	Technology Replacement	\$105,000
Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	Subtotal	\$180,000
Municipal Services Annex \$1,400,000 WTOB Digital Upgrade \$46,100	Town Manager:	
WTOB Digital Upgrade \$46,100	-	\$1,400.000
	•	
	-	\$1,446,100

Details for all of the projects recommended for funding in the *Recommended FY 2007-2011 Capital Improvement Program* can be found in the Project Description section of this document.

\$2,708,032

Water and Sewer Fund

Total General Fund Projects

This CIP assumes continued implementation of the recommendations of the Ernst and Young Utility Rate Study conducted in FY 1993. We are pleased to report that we continue to be on track in meeting the goals identified in the Utility Rate Study. These goals include the following:

- To maintain the integrity of the existing water and sewer infrastructure;
- 2) To decrease the dependency on one-time availability fee revenues for the day-today operations of each fund with an ultimate goal of dedicating availability fees to support capital construction needs;
- 3) To maintain a reserve cash balance in the water and sewer enterprise fund at a target level of six months of expenditures for operations and maintenance of the systems and a renewal and replacement reserve of 3% of fixed assets; and,
- 4) To manage debt to maintain a ratio of net revenues (revenues less operations not including depreciation) of at least 1.15 times debt service requirements.

The initial five-year implementation of the recommendations included in the Utility Rate Study has been completed. Following careful analysis, we are projecting no increase in water rates.

Recommended in FY 2006-2007 for the Water and Sewer Fund are capital projects totaling \$298,332. These projects are funded from water and sewer system revenue. Following are the projects proposed for funding in FY 2006/2007:

Water/Sewer Fund

Planning	α nd	Lnain	aarına:
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Alleghany Tank Inspection	\$27,000
IDSE/Stage 2 DBP Program	\$30,000
Waterline Extension	\$113,000
Subtotal	\$170,000
Public Works Department:	
Transfers to Equipment Depreciation	\$128,332
Subtotal	\$128.332

Total Water/Sewer Fund Projects

\$298,332

Details for all projects in the Water and Sewer Fund that are recommended can be found in the Water and Sewer section of this document.

It should be noted that any increase in the wholesale water and sewer rates by either the Water Authority or Sanitation Authority are not reflected in these funding recommendations. If such increase in wholesale rates should occur, in all likelihood a commensurate increase would be reflected in the Town's water and sewer rates.

Finally, we will continue to carefully monitor the fiscal condition of the Water and Sewer Fund particularly as it relates to the recommendations of the Utility Rate Study.

Golf Course

No projects are proposed for funding for the Golf Course. No projects will be funded until the Golf Course revenues cover operating expenditures and build sufficient retained earnings to support capital improvements.

Blacksburg Transit

Recommended capital projects to support the Blacksburg Transit system include: staff vehicle and bus expansion and replacement; the purchase of a simulator for the training division; purchase of replacement and expansion items for the radio program, shelter and amenities program, and technology program; purchase of on-going maintenance items including spare parts and engine; purchase of furnishings for the new transit facility addition; and construction funding for the multi-modal facility. Blacksburg Transit is financed from multiple funding sources including Federal and State grants, Town of Christiansburg, Virginia Tech, and fare box revenue. No Blacksburg generated tax revenue is used to support Transit operations. Projects that are not funded are generally deferred until the following year when grant funds will be requested again. Details for all projects for Blacksburg Transit can be found in the Transit section of this document.

Future Issues

The impact of legislative proposals and the economy could have a significant impact in the funding sources for both the *Capital Improvement Program* and the *FY 2006-2007 Operating Budget*. Staff will actively monitor the General Assembly and the economy throughout the coming months, particularly as actions may impact the fiscal resources of the Town.

Summary

In conclusion, we are proud to present to you for your consideration the *Recommended FY 2007-2011 Capital Improvement Program* that we believe is both fiscally responsible and responsive to the community. We will continue to examine and monitor our financial assumptions and review changing conditions to ensure this capital improvement program reflects the Town's Mission, Values, and Action Strategies from our Comprehensive Plan.

During the next several weeks, we look forward to reviewing and discussing these recommendations with you. Earlier this year, the Town Council adopted the following schedule for review and consideration of the *Recommended FY 2007-2011 Capital Improvement Program*:

2005

November 29 Town Council Work Session

December 6 Town Council Work Session

December 13 Town Council Schedules Public Hearing on CIP for January 10, 2006

<u>2006</u>

January 3 Planning Commission holds Public Hearing and makes recommendation on CIP to Town Council

January 10 Town Council Public Hearing on Recommended CIP

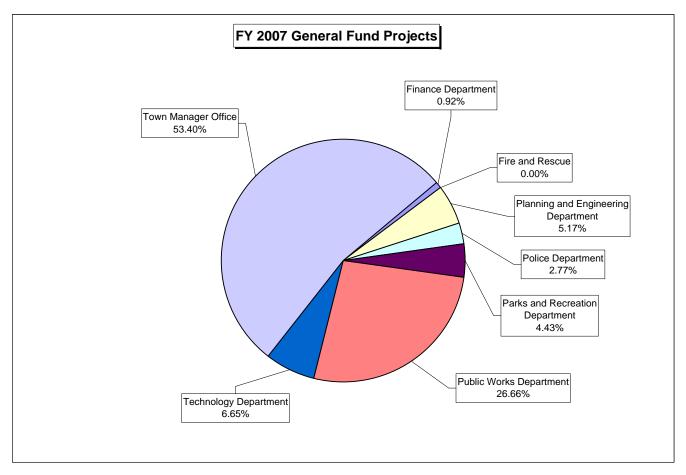
January 24 Town Council consideration of resolution approving Recommended FY 2007-2011 Capital Improvement Program

Finally, special thanks to the Executive Management Team, consisting of Chris Lawrence, Assistant to the Town Manager; Susan Kaiser, Finance Director; Elaine Gill, Human Resources Manager; Dean Crane, Director of Parks and Recreation; Adele Schirmer, Director of Planning and Engineering; Bill Brown, Chief of Police; Heather Browning, Public Information Officer; Kelly Mattingly, Director of Public Works; Steve Jones, Director of Technology; Rebecca Martin, Transit Director, Lawrence Spencer, Town Attorney; and Donna Boone-Caldwell, Town Clerk. Also, a commendation to Teresa Dawkins, Executive Assistant for her able and skilled assistance in compiling this document.

Thank you for your careful review and consideration of this document. We are prepared to work with you as you review these recommendations and create a five-year Capital Improvement Program for the community. Thank you for your continued support as we pursue capital improvements that will enhance the quality of life for citizens of Blacksburg into the new millennium.

Sincerely,

Marc A. Verniel
Town Manager



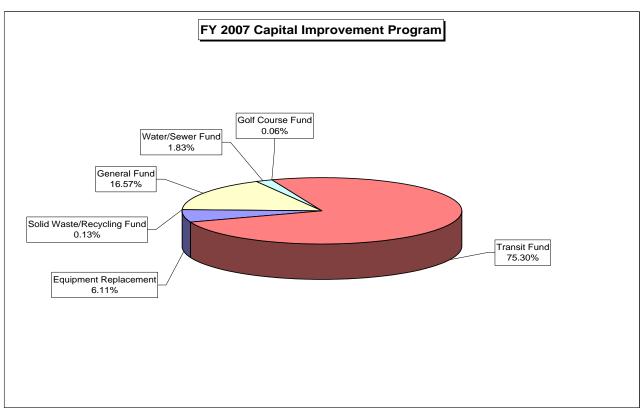




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CAPITAL IMPROVEMENT PROGRAMMING

Introduction

Capital Improvement Programming is a method of planning for the effective and efficient provision of public facilities, infrastructure improvements, major maintenance requirements, and acquisition of property and equipment. The first year of the *Recommended Capital Improvement Program* represents the Town Manager's recommendations to the Town Council as the Capital Improvement Program (CIP) budget.

A five-year CIP allows the Town Council and the citizenry an opportunity to view both the short-term capital construction and the acquisition needs of the Town of Blacksburg. Viewing the short-term needs enables the Town to better plan their financing strategy for capital improvements and annual operating requirements.

Organization of the CIP

The Town of Blacksburg's CIP is composed of three major sections. The introduction on Capital Improvement Programming provides an overview of why and how the Town's CIP is developed together with the benefits of Capital Improvement Programming.

The Financial Analysis section includes the Principles of Sound Financial Management, charts outlining five-year financial trend indicators, historical revenue and expenditure data, and projected revenue, expenditure and debt service for the CIP period.

Finally, Project Details are included by departmental areas for those projects recommended for funding in the CIP period. The General Fund departmental areas include Financial Services, Fire and Rescue, Planning and Engineering, Parks and Recreation, Police, Public Works, Technology and Town Managers Office. The other self-supporting funds include the Golf Course, Equipment Replacement, Transit, and Water and Sewer.

Legal Basis for Capital Improvement Programming

The Town of Blacksburg is required to prepare a five-year CIP pursuant to Article VI, Section 6.05 of the *Town of Blacksburg Charter*

§6.05 Capital Program

- A. Submission to Council. The Manager shall prepare and submit to the Council a five-year capital program at least three months prior to the final date for submission of the budget.
- B. Contents. The capital program shall include:
 - A clear general summary of its contents;
 - ➤ A list of all capital improvements which are proposed to be undertaken during the five fiscal years next ensuing, with appropriate supporting information as to the necessity for such improvements;
 - Cost estimates, method of financing and recommended time schedules for each such improvement; and
 - > The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.

The above information may be revised and extended each year with regard to capital improvements still pending or in process of construction or acquisition.

Basis for Budgeting

The first year of the CIP represents the Recommended Capital Improvement Budget for that year. Following adoption by the Town Council, the first year of the CIP should be viewed as the capital budget. Any changes to the capital budget during Council consideration of the fiscal year budget also alters the first year of the CIP. Alterations to the CIP during deliberations on the annual budget should be dependent primarily upon changed circumstances from when the CIP was originally adopted. The CIP is a proposed expenditure plan; the budget adopted by the Town Council provides the legal authorization to actually expend Town funds.

The CIP is based on a fiscal year calendar. The fiscal year calendar for the Town of Blacksburg begins July 1 and ends June 30.

Benefits of Capital Improvement Programming

The principal benefit of Capital Improvement Programming is that it requires the Town to address the problem of balancing capital improvements with available financing. This process contributes to a responsible fiscal policy. Other benefits of Capital Improvement Programming include:

- Fostering a sound and stable financial program over a five-year period given a set of revenue and expenditure assumptions based on current economic trends;
- Coordinating various Town improvements so that informed decisions can be made and joint programs initiated among Town departments in an effort to avoid duplication;
- Enabling private businesses and citizens to have some assurances as to when certain public improvements will be undertaken so they can plan more efficiently and effectively;
- Assisting in the implementation of the Comprehensive Plan over an extended period of time;
- Focusing on the goals and needs of the community through the provision of new facilities and infrastructure improvements;
- Evaluating annually the infrastructure needs of the Town to provide for the public health and safety of the citizens of the Town; and
- Providing a logical process for assigning priorities to the various projects based on their overall importance to the Town.

These and other advantages make the CIP a practical necessity for the Town.

Definition of a Capital Improvement Project

Capital improvements are major construction or acquisition efforts, which are non-recurring in nature. Generally, capital improvement projects are defined as follows:

> Studies pertaining to capital improvements that require the employment of outside professional consultants at a cost in excess of \$15,000;

- Construction of buildings or facilities; including design, engineering, and other preconstruction costs with an estimated cost in excess of \$15,000;
- ➤ Purchase of major equipment and vehicles, other than office and data processing equipment, valued in excess of \$15,000 with a life expectancy of five years or more;
- Major equipment or furnishings required for the utilization of new or renovated buildings; or,
- Major acquisition of land or other property.

Capital Improvement Program Submission Process

In September of each year, the Director of Finance and the Town Manager distribute instructions to Department Heads requesting projects for consideration for the next five-year CIP period (copy follows this section). Each Department Head is responsible for reviewing the most recent CIP to determine the funding necessary for projects that are currently programmed in the CIP and the Action Strategies identified in the *Comprehensive Plan* (copy follows this section). Based on this review and a review of new requirements for capital improvements for the next five-year period, the Department Head completes a Cost Estimate Detail Form, and a Project Detail Sheet.

Cost Estimate Detail Form

Department Heads are also asked to complete a Cost Estimate Detail Form to determine the estimated cost of a project. This form outlines the costs of planning and design, land acquisition, construction, and the purchase of equipment. All costs are inflated to reflect the estimated cost in the year which the project and/or purchase is anticipated to be funded.

Planning and design consists of all costs for the planning and design of a project including both preliminary and final design and engineering.

Land acquisition costs include appraisals, legal fees, survey, recordation, and property costs.

Equipment costs may include the purchase of a new or replacement vehicle or furniture and fixtures to furnish a new or renovated building. The cost of equipment should exceed \$15,000 to be considered as a Capital Improvement Project.

Department Heads are also asked to identify the source of their estimate and possible funding options or alternatives.

Project Detail Sheet

Finally, Department Heads are asked to complete a Project Detail Sheet to summarize the project which is requested for consideration. If a project is ultimately recommended by the Town Manager to the Planning Commission and Town Council for consideration, this form is used for presenting information on the project to Town Council, the Planning Commission, and the public. Included on the Project Detail Sheet is the planned source of funding for the project together with the fiscal year in which the project is expected to be funded. Also included on the Project Detail Sheet are pertinent data such as the Department administering the project, the project title, project location, project status, the project's relationship to the Town's Mission and Values and the Town Council Strategic Goals, and a description for each project.

Capital Improvement Program Schedule

September Town Manager and Finance Director sends instructions to Department Heads

October CIP submissions due to Executive Management Team

October Executive Management Team (EMT) review submissions

Late October Town Manager and EM Committee formulate Recommended CIP

Late November Recommended CIP forwarded to Planning Commission and Town Council

Early December Town Council and Planning Commission Sessions on Recommended CIP

Early January Planning Commission Public Hearing and Recommendation on CIP sent to Town

Council

Mid-January Town Council Public Hearing on Recommended CIP

Late January Town Council Adoption of CIP

Conclusion

The CIP is a document dedicated to a process designed to identify both the capital improvement needs and priorities of the Town over a five-year period in concert with projected funding levels and the Action Strategies included in the *Comprehensive Plan*. Actual programming of projects is dependent upon the fiscal resources available. Funding constraints may preempt the actual inclusion of projects in the current CIP but may be listed as priorities for funding should resources become available.

The Project Detail Sheets on the following pages reflect those projects recommended to be funded in the *Fiscal Years 2004-2008 Capital Improvement Program*.



TO: Department Heads

Larry Spencer, Town Attorney
Donna Boone-Caldwell, Town Clerk

Heather Browning, Community Relations Officer

Elaine Gill, Human Resource Manager Matt Hanratty, CDBG/Housing Consultant

Keith Bolte, Fire Chief

Wayne Myers, Rescue Captain

FROM: Chris Lawrence, Assistant to the Town Manager

SUBJECT: FY2007-2011 Capital Improvement Program

DATE: October 5, 2005

Once again, it is time for the Capital Improvement Program (CIP) process. We will meet on Thursday, October 6, during our EMT retreat to discuss Town Council's Budget goals. We will meet again on Wednesday, October 26, at our monthly EMT meeting to review and decide the projects to be included in the Manager's Recommended CIP.

Reminders in the CIP Process

- The instructions and forms are being sent by email and also are on the O Drive\CIP FY2007. Forms will be supplied on diskette upon request.
- Only one copy of each project will be required from each department. Also, a copy of the project should be provided on the "O drive" at O:\CIP FY 2007\Submitted Projects\<department name>\, or on diskette to allow for easy changes.
- Only true capital projects will be considered for funding. All other items will be handled under the Operating Budget. Please estimate any of these non-capital project purchases that are to be included in the operating budget at this time so that we can begin planning for these expenses.
- Remember to include requests for all capital projects even if they will be funded by grants or if they are continuing projects such as Building Maintenance funds.
- Remember to include the operating impact of capital projects so they can be considered during the operating budget process.

Guidelines and Forms

The FY2007-2011 guidelines and forms are attached for use in preparing your CIP submissions:

- **Project Detail Form:** Must be submitted for every project. Includes a total project estimate, description of the project and source of funding. Please use the format on the O Drive, as this form will be published in the document submitted to Town Council.
- Cost Estimate Detail Form: This optional form includes an inflation factor, source of estimate and possible funding options or funding alternatives. If this form is not submitted, please submit supporting information to justify the project cost estimate.
- Estimated New Annual Operating Costs: This optional form Includes the impact of a
 new project relative to additional positions and related personnel costs, operating costs
 including capital equipment. This form only needs to be completed if there are new
 operating costs associated with the project or the project will reduce operating costs.
 Most capital projects will impact operating costs, so please complete this form. It will be
 given to departments as part of the operating budget.

Deadline for Submissions

The deadline for submissions of proposed projects is Wednesday, October 19, 2005.

Capital Improvement Program Guidelines

Definition of a Capital Improvement

Capital Improvements are major construction or acquisition efforts that are nonrecurring in nature. Generally, capital improvement projects are defined as follows:

- 1. Studies pertaining to capital improvements that require the employment of outside professional consultants at a cost in excess of \$15,000.
- 2. Construction of buildings or facilities, including design, engineering and other pre-construction costs with an estimated cost in excess of \$15,000.
- 3. Purchase of major equipment and vehicles valued in excess of \$15,000 with a life expectancy of five years or more.
- 4. Major equipment or furnishings required for the utilization of new or renovated buildings.
- 5. Major acquisition of land or other property.

Capital Improvement Program Submission Process

The Capital Improvement Program is designed as a budget document for the first year of the five-year plan and as a planning document for the remaining four years of the plan.

Each Department Head is responsible for reviewing the most recent Capital Improvement Program to determine the funding necessary for projects that are currently programmed in the Five-Year Capital Improvement Program. Based on this review and a review of new requirements for capital improvements for the next five-year period, the Department Head will complete a **Project Detail Sheet**.

Project Detail Sheet

The **Project Detail Sheet** is used to summarize the project that is requested for consideration. If the CIP Committee ultimately recommends a project to the Town Council for consideration, this form is used for presenting information on the project to Council and the public.

Department: Department requesting funding for the project.

Project Title: Brief title of the proposed project.

Project Location: Street address or general location of proposed project. If the location is not

known, this should say "To Be Determined".

Project Status: Indicate whether the project is a new project or currently in progress. The project

is defined as "New" if it is the first year that the project is in the CIP. The project

is "In Progress" if it is currently programmed in the CIP.

Description and

Justification: This information should include a brief description of the project including such

things as the size of the facility (square feet) or infrastructure improvement (linear feet), the kind of vehicle to be purchased, the number of facilities to be improved,

the names of the facilities to be improved, and the constituency to be served by the project. A brief justification of the project should also be included.

Planned Financing of Project:

The planned financing of the project should mirror the cost estimate identified on the optional **Cost Estimate Detail Form** or the cost estimate information provided. The Source of Funds should be identified. The sum of Prior Allocation, 2006/2007 - 2010/2011, and Future Years must add to the Total Project Estimate.

Prior Allocation: Can be found on most recent project printouts included with the instructions.

Conclusion

The intent this year is to make the CIP process as painless as possible. Hopefully the above instructions will provide you with the guidance you need to submit the necessary information to evaluate the merits of the projects. If you have any questions regarding the process, please contact the Assistant Town Manager.

BLACKSBURG CAPITAL IMPROVEMENT PROGRAM PROJECT DETAIL SHEET

Department:	
Project Title:	
Project Location:	
Project Status:	
Description and Justification:	

Project Costs and Planned Financing of Project:

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Total									

BLACKSBURG CAPITAL IMPROVEMENT PROGRAM COST ESTIMATE DETAIL SHEET

Department:	
Project Title:	
	Total Costs Current Dollars
A. Planning, Engineering and Design	
B. Land Acquisition	
C. Construction (Sum of 1,2,3 below)	
Construction Cost	
2. Construction Contingency	
5% New Construction x Construction Cost 10% Renovation x Construction Cost	
D. Equipment (Furnishings, Vehicles, etc.)	
E. Consultant Study	
F. Inflation (1 + 2 x .02) (per year)	
Total Project Estimate	
Source of Estimate:	
Funding Options/Alternatives:	

Project Submitted:					
Estimated New Annual Operating Expenses (if any):					
Additional Positions (F/T)					
Additional Positions (P/T)					
Capital Equipment					
Operating Costs Excluding Capital Equipment					
Total Costs					
A () : (I D					
Anticipated Revenue					
Net Costs					

Departments Impacted:

Explanation:

General Fund	Allocation	2006/07	2006/07 2006/07	2007/08	2007/08 2008/09 2008/09 2009/10 2009/10 2010/11 2010/11	2008/09	2008/09	2009/10	2009/10	2010/11	2010/11
Finance Department: As400 Hardware Contingency AS400 Peripheral Equipment Replacement	100,000	25,000	25,000	25,000		25,000	25,000	25,000	25,000	25,000	25,000
AS400 Software Development Fund	35,000	25,000		25,000		25,000		25,000		25,000	
Subtotal	185,000	75,000	25,000	75,000		75,000	25,000	75,000	25,000	75,000	25,000
rne <i>Department.</i> Gonerator Interoperability Repeater		80,000									
Subtotal Rescue:		105,000									
Cardiac Monitors/Defibrillators Development of Information Technology Optionn Lights	35,000	25,000 152,500		150,000 26,000 80,000		120,000		32,000		28,000	
Replace Communications System Replacement of Progress Street Station Substrain	17,900	44,500 52,000		432,600		382,500	125,000	3,404,000		28,000	1,500,000
Parks and Recreation Department:	000,50	000,477		0000		000,500	000	000000		000	2000
Constitucion Documento (Nature center) Golf Course Sand Trap Renovation Golf Course Sand Trap Renovation Huckeberry Trail Exertsion Land Acquisitions Renovativing Administration Provent Trail Exertsion Meating Renovativing	50,000	100,000 100,000 100,000 80,000					100,000				
New Wooden Gym Floor New Wooden Gym Floor Outdoor Pool Design and Construction		150,000 185,000	85,000				180,000				
	80,000	50,000 50,000 45,000	20,000				50,000				
Single Tollet Building, Two: One for Men and One for Women Water Slide Water Slide Subtional	130,000	22,000 28,646 1,315,146	120,000				375,000				
Planning and Engineering: Aerial Mapping		000				50,000		20,000			
Document Wanagement System Major Street Improvements Neighborhood Enhancement Grant Program New Vohiche	100,000	128,700 100,000 22,000 27 484	100,000	100,000 22,000	100,000	100,000 22,000	100,000	100,000 22,000	100,000	100,000	15,000
Building Permit Software Stormwater Management Ponds		250,000	40,000	150,000		121,000		350,000			
Stormwater Projects Stormwater and South Main Median Revisions Subtotal	122,000	208,491 1,074,520	140,000	272,000	100,000	293,000	110,000	492,000	115,000	122,000	15,000
Police Department Police Dominucial Freems Training Facility Police Communications System Traffic Committee and Neighborhood Traffic Control Program Variable Replacement - Cife of the Chiff Control Modern System Variable Replacement - Chiffic of the Chiff Control Program Variable Replacement - School Resource Officers	950,845	20,000 30,000 50,000 23,000	20,000 30,000 25,000	30,000		30,000		30,000	60,000 25,000	30,000	60,000
Subtotal Manual Consolination	950,845	166,560	75,000	30,000		30,000		30,000	85,000	30,000	85,000
rubb. works beparment. Cemeley Reception/Service Building Cub., Gutter, and Sidewalk Replacement Emergency Preparedness Equipment		50,000 39,928 25,000		474,000 33,760		34,320		43,200	43,200	38,480	39,000
Environmentan wardgament Program Hazardous Chemical Safety initiatives Environmental ward Electrical Service Upgrade. Municipal Building Electrical Service Upgrade.	000'09	45,000 40,000		58,000		30,000					
New Equipment Purchase - Tractor with Attachments Off Town Hall Renovations Parking Meter Replacement Parks & Landscape Division Storage Building Addition		22,000 18,680 37,500		160,000 37,500 32,800		18,000	20,000	18,000			
Radio Communication Upgrade Rental Property Maintenance Roof Replacement and Energy Upgrade	15,000	22,000 15,000 40,000	15,000	15,000 40,000	15,000	15,000 40,000	15,000	15,000	15,000	900'09	15,000
Storage burlang for Twen Decorations Storam Drainage Improvements Strees Durison Storage Building Addition Town Garage Renovations		20,000		15,000		28,000			20,000		30,000
Traffic Signal Cabinet Upgrades Traffic Signal Ennegency Power Supply Traffic Signal Ennegency Power Supply	18,000	18,000 54,000	18,000	18,000 54,000		54,000		54,000		54,000	
Traffic Signal Head Replacement Traffic Signal Head Replacement Traffic Signal Replacement Traffic Signal Replacement Traffic Signal Replacement Transfers to Building Systems Depreciation Fund Transfers to Equipment Depreciation Fund	20,000	24,000 120,000 45,833 619,099	24,000 45,833 619,099	24,000 169,000 45,833 619,099	45,833 619,099	120,000 45,833 619,099	45,833 619,099	140,000 45,833 619,099	140,000 45,833 619,099	120,000 45,833 619,099	45,833 619,099
Subtotal	185,833	1,316,340	721,932	1,812,992	679,932	1,036,252	779,932	952,132	913,132	937,412	748,932
Technology Department: Code Enforcement Software Flan Optic Natwork Expansion/Conduit for Town of Blacksburg HTE Application Training HTE Work Onder Process Review	74,500	20,000 25,500 30,000									
Network Contingency SAN - Storage Area Network / Network Virtualization Server Replacement/Upgrade Technology Replacement Suctoral	50,000 40,000 539,154 703,654	15,000 75,000 60,000 105,000 360,500	75,000 105,000 180,000	105,000		105,000	105,000	105,000	105,000	40,000 40,000 105,000 185,000	105,000
Town Manager: Alexander Black House Renovations Downtown Imnovements: Collece Avenue Promenade	423,389	1,060,000		175,322		175,322	750.000	175,322		175,322	
Downtown Improvements: Draper Road Improvements						260,000		800,000		200,000	

Downtown Improvements: Fagade Improvements Grants Downtown Improvements: Expanse Market Improvements	Allocation	2006/07 25,000	2006/07	2007/08 25,000	2007/08	25,000	2008/09	25,000	2009/10	2010/11 25,000	2010/11 2010/11 25,000
Downtown Improvements: Farmers warket improvements Downtown improvements: Roandke Street Improvements Downtown improvements: South Main Street Streetscape Municipal Complex Expansion and Town Hall Renovations	781,500	2,000,000	1,400,000	68,500	1,400,000	100,000	50,000	000,000	1,260,000		
North Main Street Betterment Costs Odd Fellow Hall Restoration WTOB Digital Upgrade	170,900	50,000 46,100	46,100	104,621		500,000 104,621		104,621		104,621	
Subtotal	2,279,289	3,356,422	1,446,100	1,093,443	1,400,000	1,184,943	800,000	1,204,943	1,260,000	1,004,943	
Total General Fund Projects	4,609,521	8,043,488	2,708,032	4,077,035	2,179,932	3,226,695	2,319,932	6,295,075	2,503,132	2,382,355	2,478,932
Water/Sewer Fund Finance Departmet: Finance Departmet: Finance Departmet: Finance and Replacement RadioRead Vehicle Transceiver Unit (VXU) Replacement/Upgrade	167,526 21,000	21,000 7,000		21,000		21,000 7,000		21,000 7,000		21,000	
Subtotal	188,526	28,000		28,000		28,000		28,000		28,000	
Planning and Engineering: Alleghany Tank Inspection Centralized Sewer Data Acquistion System Coal Bank Ridoe Water Storace Facility		27,000 32,500	27,000	66,100	66,100	66,100	66,100	879.648			
IDSE/Stage 2 DBP Program Sewer System Updrade		30,000	30,000	40,000	40,000			!			246.500
Shenandoah i Sawer Pump Station Analysis and Upgrade Water Storage Featility Water System Upgrades Waterline Extension	95,000 100,000 10,000	50,000 178,880 946,006	113,000	102,000 1,796,366 197,780	1,800,000	575,000	50,000	188,708	675,000		
Subtotal	205,000	1,264,386	170,000	2,202,246	1,906,100	855,534	116,100	1,068,356	808,900		246,500
Public Works Department: Electrical Service Upgrade EMSP2 Program - Sanitary Sewer Inflow & Infiltration Abatement New Equipment Purchases-Tractor with Attachments	250,000	90,000 250,000 30,000		250,000	000'06	250,000	71,000	250,000	325,000	250,000	
Radio Communication Upgrade Transfers to Equipment Depredation Fund Used Vehicle and Equipment Replacements		11,000 128,332 15,500	128,332	128,332	128,332	128,332	128,332	128,332	128,332	128,332	128,332
Utility Division Building Addition Water Main Replacements		42,600 83,160		64,400	40,000	82,600	64,400	26,000	138,600	27,720	27,720
Subtotal	250,000	650,592	128,332	442,732	258,332	460,932	263,732	434,332	591,932	406,052	156,052
Total Water/Sewer Fund Projects	643,526	1,942,978	298,332	2,672,978	2,164,432	1,344,466	379,832	1,530,688	1,400,832	434,052	402,552
Golf/Swimming Pool Fund Translers to Equipment Depreciation Fund Total Golf/Swimming Pool Fund Projects		10,690	10,690	10,690	10,690	10,690	10,690	10,690	10,690	10,690	10,690
Transit Fund Blacksburg Transit Multimodal Facility PT A common End on Change (PCN) Von Francisco	650,000	10,000,000	10,000,000	000	000	600	66	60	60		94
BIT Access Body on Chassis (BOC) van Expansion TA Access Body on Chassis (BOC) Van Replacement Eived Bouts Bus Evensein	653,900	108,000	108,000	908 400	220,000	336,000	336,000	228,000	228,000	232,000	232,000
Fixed Notice Dust Explanation Fixed Route By Papercompany and Explanation Programs Paid Parlanesses and Expression Programs	41,200	72,200	72,200	1,686,000	1,686,000	1,796,800	1,796,800	1,827,800	1,827,800		747,200
Radio Replacement and Expansion Program. Shelter, Amenities, and Bike Rack Replacement and Expansion Program.	31,655	23,585	23,585	14,200	14,200	14,200	14,200	21,500	21,500		12,900
Simulator Acquisition and On-going Maintenance Costs Staff Vehicle Expansion	29,580	265,000 75,300	265,000 75,300	15,000 113,300	15,000 113,300	15,000 25,760	15,000 25,760	15,000 26,500	15,000 26,500		15,000 29,000
Staff Vehicle Replacement Technology Replacement and Expansion Program	46,920 48,500	36,980	36,980	111,100 24,000	111,100 24,000	61,600	61,600	34,200 28,220	34,200	111,360 28,680	111,360 28,680
Transit Capital Assets Program Transit Facility Expansion and Furnishings	4,100,000	300,000	300,000	50,000	20,000	20,000	20,000	20,000	20,000		20,000
Transit Facility Maintenance Cost Program Trip Planner	35,000	50,000	50,000 18,080	50,000	50,000	50,000	50,000	20,000	20,000	75,000	75,000
Total Transit Fund Projects	7,446,155	12,307,529	12,307,529	3,307,880	3,307,880	3,523,936	3,523,936	3,435,668	3,435,668	2,474,068	2,474,068
Equipment Replacement Fund Major Equipment Putrologoment Used Vehicle and Equipment Replacements Total Equipment Replacement Fund Projects		961,000 65,000 1,026,000	961,000	828,000 50,000 878,000	828,000	434,000 65,000 499,000	434,000	777,000 20,000 797,000	000,777	567,000	567,000
Major Building System Replacement Fund Major Building System Replacement Total Major Building System Replacement Fund Projects		38,000	38,000	7,500	7,500	31,000	31,000	006	006	23,000	23,000
Solid Waste/Recycling Fund Transfers to Equipment Depredation Fund Wheeled Residential Recycling Carts		21,840 51,656	21,840	21,840	21,840	21,840	21,840	21,840	21,840	21,840	21,840
Total Colid Marte Bounding Eural Projects		000									

8,520,274 8,657,627 6,721,230 12,091,861 8,150,062 5,913,005

12,699,202 23,442,181 16,345,423 10,975,923

Grand Total



Financial Analysis

As an aid to comprehensive financial planning, this section examines both historical and projected revenues and expenditures of the Town. This section also includes the "Principles of Sound Financial Management". A series of financial trend indicators are included to provide a gauge for evaluating the Town's financial condition.

Projected revenues and expenditures are based on assumptions given current economic trends, historical growth and anticipated State funding levels. Also included are tables reflecting the Town's debt service obligation and those obligations relative to total General Fund expenditures.

Town of Blacksburg Principles of Sound Financial Management

Introduction

These principles set forth the broad framework for overall fiscal planning and management of the Town's resources. In addition, these principles address both current activities and long-term planning. Every two years, following a Council election, these principles will be reviewed to assure the highest standards of fiscal management.

Overall Goals

The financial goals of the Town of Blacksburg are designed to ensure the Town's sound financial condition at all times.

- 1. Sound Financial Condition may be defined as:
 - ✓ Cash Solvency The ability to pay bills.
 - ✓ Budgetary Solvency The ability to annually balance the budget
 - ✓ Long Term Solvency The ability to pay future costs
 - ✓ Service Level Solvency The ability to provide needed and desired services.
- 2. **Flexibility** is a goal that ensures that the Town is in a position to react and respond to changes in the economy and new service challenges without measurable financial stress.
- 3. Adherence to Best Accounting and Management Practices in conformance with generally accepted accounting procedures as applied to governmental units, and the standards of the Governmental Accounting Standards Board and the Government Finance Officers Association (GFOA).

Financial Principles

- A balanced budget should be prepared annually by the Town Manager and forwarded to the Town Council for consideration.
- Ongoing operating costs should be funded by ongoing revenue sources. This protects the Town from fluctuating service levels and avoids concern when one-time revenues are reduced or removed. In addition:
 - a. **Cash balances** should be used only for one-time expenditures, such as land acquisition, capital improvements and capital equipment or special one-time expenditures.
 - b. Federal grants should not financially support essential Town services. Federal grant monies should be tied to programs and services with the understanding that those services delivered with grant funding may be revised and altered based on grant funding availability.
 - c. **New operating costs associated with capital projects** should be funded through the operating budget but identified and outlined in the capital improvement program.
 - d. **Revenue related to the lease of the Armory** should be dedicated to capital improvement projects related to parks and recreation enhancements with emphasis on youth programming.

- The Town Manager should forward to the Town Council a quarterly financial report identifying meaningful trends in both revenues and expenditures for all major funds.
- 4. Department Heads are responsible for managing departmental budgets within the total appropriated budget.
- Replacement of Town vehicles, including Fire and Rescue vehicles, should be funded through the Equipment Replacement Fund.
- 6. Financial Trend Indicators should be prepared and reviewed annually to determine the Town's financial condition. Town Council will review these indicators prior to the development of the Capital Improvement Program and annual operating budget. The Financial Trend Monitoring System (FTMS) offers the following:
 - a. A method for quantifying a significant amount of information in relatively simple terms to gain better understanding of the Town's financial condition;
 - b. Places the events of a single year into a longer perspective and permits the Town to evaluate trends; and,
 - c. A straightforward picture of financial strength and weaknesses.
- 7. General Fund *Undesignated Fund B*alance should be targeted at no less than 10% of operating expenditures exclusive of capital improvement and debt service expenditures. *Bond Proceeds should be deposited and budgeted into the Capital Project Funds.*
- 8. Debt service should be generally targeted at 10% and not exceed 15% of operating expenditures exclusive of capital improvement and debt service expenditures.
- A five-year financial forecast should be developed annually to determine net capital financing
 potential, to react to changes in the economy, and to accommodate regulatory and legislative
 mandates.
- 10. Investment practices should be in accordance with the Town's Investment and Portfolio Policy. The Investment and Portfolio Policy should be reviewed by Town Council every two years.
- 11. The Town shall annually prepare a Comprehensive Annual Financial Report and should seek recognition from the GFOA by applying for and receiving the organization's Certificate of Excellence in Financial Reporting. In addition, the Town should seek recognition by applying for and receiving the GFOA Distinguished Budget Presentation Award.
- 12. The Town operates four enterprise funds: Water and Sewer, Solid Waste and Recycling, Golf Course and Transit. Enterprise Funds should be self-sufficient. They should include a reserve of at least three months expenditures for operations and maintenance. Enterprise Funds should be charged for indirect administrative costs performed by other Town departments. Revenue should be sufficient to fund operations, capital improvements, equipment replacement and department service.
- 13. To maintain the integrity of the Water and Sewer Fund the following goals should be achieved:
 - a. Maintain a cash balance in the Water and Sewer Fund at a target of six months expenditures for operations and maintenance of the systems plus 3% of fixed assets for a renewal and replacement reserve.
 - b. Maintain a ration of Net Revenues (Revenues less Operations not including Depreciation) of a least 1.15x debt service requirements.

- 14. User fees for all operations should be reviewed annually to ensure rates are market competitive and defray operating costs. In the case of Enterprise Funds and Internal Service Funds, fees should be reviewed annually to ensure that revenues generate sufficient funds to cover the total cost of services.
- 15. A five-year capital improvement program should be prepared each year at least three months prior to the submission of the budget.
- 16. The Town should maintain a bond rating of no less than "A3" from Moody's Investors Service and "A-" from Standard and Poor's. Bonds which are rated in the "A" categories possess many favorable attributes and are to be considered as upper medium grade obligations. Factors giving security to principal and interest are considered adequate, but elements may be present which suggest a susceptibility to impairment some time in the future. (Note: The Town is currently rated A1 by Moody's Investors Services and A+ by Standard and Poor's –October, 2002)

Principles of Sound Financial Management Adopted by Town Council: **April 23, 1996** Revised by Town Council: **July 14, 1998** Revised by Town Council: **August 24, 2004**

INDICATOR 1

Revenues per Capita

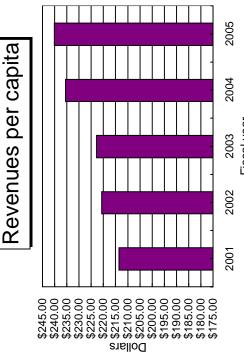
Warning Trend:

Decreasing net operating revenues per capita (constant dollars)

Formula:

Net operating revenues & transfers (constant dollars)

Population



2004 2005	L
2003	Fiscal year
2002	
2001	

Fiscal year:	2001	2002	2003	2004	2005
Net operating revenues and transfers	\$14,528,594	\$14,528,594 \$15,214,022	\$15,869,694	\$17,503,179 \$18,634,629	\$18,634,629
Consumer price index	170.3	171.1	174.3	179.7	186.7
Net operating revenues & transfers (constant dollars)	\$8,531,177	\$8,891,889	\$9,104,816	\$9,740,222	\$9,981,055
Current population	39,933	40,294	40,868	41,358	41,558
Net operating revenues & transfers per capita (constant dollars)	\$213.64	\$220.68	\$222.79	\$235.51	\$240.17

Analysis:

rates. FY 2005 indicates the stability of the economy especially in economic senistive areas such as meals taxes, sales taxes and business licenses and the CDBG Block and Entitlement Revenues. FY 2004 reflects a full year of the 2003 reassessment as well as the increase in the meals tax and cigarette tax Examining per capita revenues shows changes in revenues relative to changes in population size and rate of inflation (Consumer Price Index for Urban Wage Earners/Clerical with base years 1982-1984 equal to 100).

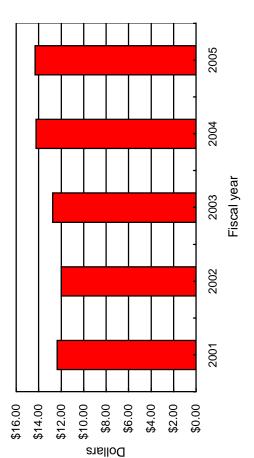
INDICATOR 2

Sales Tax Revenues per capita

Sales Tax Revenues Per Capita

Warning Trend:

Decreasing net sales tax revenues per capit (constant dollars)



Formula:

Net Sales Tax Revenues (constant dollars Population

Fiscal year:	2001	2002	2003	2004	2005
Net Sales Tax Revenues	\$839,679	\$826,243	\$907,802	\$1,057,578	\$1,111,467
Consumer price index	170.3	171.1	174.3	179.7	186.7
Net Sales Tax Revenues (constant dollars)	\$493,059	\$482,901	\$520,827	\$588,524	\$595,322
Current population	39,933	40,294	40,868	41,358	41,558
Net Sales Tax Revenues per Capita					
(constant dollars)	\$12.35	\$11.98	\$12.74	\$14.23	\$14.33

Analysis:

FY 2001 and FY 2002 indicates our reduced share of sales taxes and the slowing economy. FY 2004 and 2005 Sales Tax is a major revenue category for the Town and is an indicator of the strength of the regional economy. reflects a slight increase in school age children as well the improvement of the economy

Basis for Distribution:

One percent of the State sales tax collected in Montgomery County is returned by the Commonwealth to Montgomery County. population in the incorporated towns and in the surrounding County as the basis for distribution. There are three From this 1%, the County receives an automatic 50% and the remaining 50% is allocated, using school age ocalities sharing in the one-half of one percent: Blacksburg, Christiansburg and Montgomery County.

2005 Meals Tax Revenues per capita 2004 Fiscal year 2003 2002 2001 Dollars \$15.00 \$10.00 \$30.00 \$25.00 \$20.00 \$5.00 \$0.00 Meals Tax Revenues (constant dollars Decreasing meals tax revenues per capita Meals Tax Revenues Population **INDICATOR 3** Warning Trend: Per Capita (constant dollars) Formula:

Fiscal year:	2001	2002	2003	2004	2005
Meals Tax Revenues	\$1,535,645	\$1,647,795	\$1,630,302	\$2,211,459	\$2,254,213
Consumer price index	170.3	171.1	174.3	179.7	186.7
Meals Tax Revenues (constant dollars)	\$901,729	\$963,060	\$935,343	\$1,230,639	\$1,207,399
Current population	39,933	40,294	40,868	41,358	41,558
Meals Tax Revenues					
(constant dollars)	\$22.58	\$23.90	\$22.89	\$29.76	\$29.05

Analysis:

of the bypass. The increase in FY 2004 reflects the raise in the tax rate from 4% to 5%. The changes in FY 2001-2005 illustrates the economy and the strenght of Tech home football schedule. FY 2003 reflects Tech home football schedule and the number of weeknight games and early Saturday games as well as the impac

INDICATOR 4

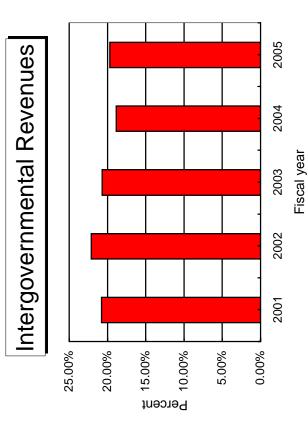
Intergovernmental Revenues

Warning Trend:

Decreasing amount of intergovernmental revenues as a percentage of gross operating revenues

Formula:

Intergovernmental operating revenues
Gross operating revenues



Fiscal year:	2001	2002	2003	2004	2005
Net Intergovernmental Revenues	\$3,019,205	\$3,365,800	\$3,285,855	\$3,300,739	\$3,670,464
Gross Operating Revenues	\$14,528,594	\$15,214,022	\$15,869,694	\$17,503,179	\$18,634,629
Intergovernmental Revenues as a Percent of Gross Operating Revenues	20.78%	22.12%	20.71%	18.86%	19.70%

Analysis:

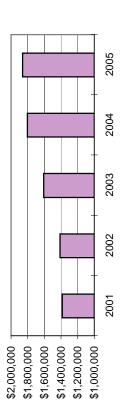
Intergovernmental revenues over the five-year period have remained relatively stable from FY 2001-FY 2004. FY 2002. The increases in FY 2003 and FY 2004 is due to increases in Highway Maintenance funds. The increase in FY 2002 is due to the Wong property grant and wireless E911 funding that begain in The increase in FY 2005 is due to the CDBG Block Grant and Entiltlement funds. This area of revenue collection bears close scrutiny given the current economy.

Property Tax Revenues

Warning Trend: Decline in property tax revenues (constant dollars)

Formula:
Property Tax revenues
(constant dollars)

Property Tax Revenue



Fiscal year:	2001	2002	2003	2004	2005
Property Tax Revenues	\$2,357,320	\$2,415,624	\$2,802,989	\$3,238,721	\$3,474,486
Consumer Price Index	170.3	171.1	174.3	179.7	186.7
CPI Converted to Decimal	1.703	1.711	1.743	1.797	1.867
Net Property Tax Revenues					
(constant dollars)	\$1,384,216	\$1,384,216 \$1,411,820	\$1,608,141 \$1,802,293	\$1,802,293	\$1,860,999

Analysis:

Trends indicate that real estate tax revenues are generally stronger than inflation.

Operating Expenditures Per Capita

Expenditures per Capita

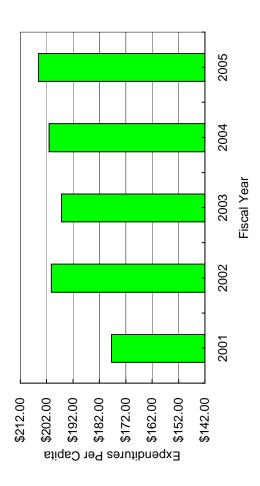
Warning Trend:

Increasing net operating expenditures per capita (constant dollars)

Formula:

Net operating expenditures (constant dollars)

Population



Fiscal year:	2001	2002	2003	2004	2005
Net operating expenditures	\$12,067,256	\$13,801,445	\$13,985,927	\$14,940,592	\$15,909,652
Consumer price index	170.3	171.1	174.3	179.7	186.7
Net operating expenditures (constant dollars)	\$7,085,881	\$8,066,303	\$8,024,055	\$8,314,186	\$8,521,506
Estimated population	39,933	40,294	40,868	41,358	41,558
Net operating expenditures per capita					
(constant dollars)	\$177.44	\$200.19	\$196.34	\$201.03	\$205.05

Analysis:

Per Capita Expenditures per 2004 Comparative Cost Report:

(No education or Welfare)		Blacksburg	\$388
		Christiansburg	\$797
Montgomery County	\$231	Wytheville	\$892
Roanoke County	\$603	Leesburg	\$947
Roanoke City	\$1,027	Herndon	\$1,047
Radford City	\$821	Vinton	\$730
		Pulaski	\$622

Number of Full-Time Municipal

Employees Per Capita

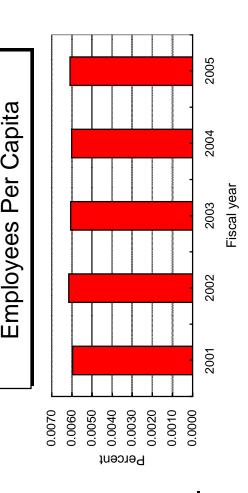
Warning Trend:

ncreasing number of municipal employees per capita.

Formula:

Number of municipal employees

Population



Fiscal year:	2001	2002	2003	2004	2005
Number of full-time municipal employees	238	248	248	249	253
Current population	39,933	40,294	40,868	41,358	41,558
Number of full-time municipal employees					
per capita	0900'0	0.0062	0.0061	0900'0	0.0061

Analysis:

Municipal employees include all full-time personnel contained in the General Fund, Equipment Operations, Golf Course, Waste Management, Blacksburg Transit (not including bus operators) and Water and Sewer This indicator compares the number of full-time employees to the population. The number of employees has remained relatively constant over the five-year period with increases over the past four years. This reflects the conversion of part-time employees to full-time status to more efficiently cover service areas.

Fund Balances

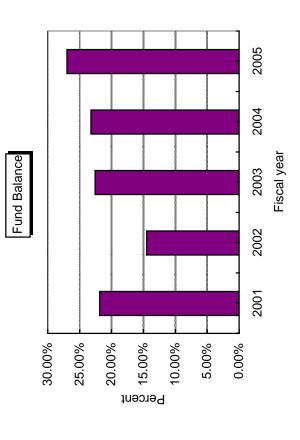
Warning Trend:

Declining unreserved fund balances as a percentage of net operating expenditures.

Formula:

Unreserved fund balances

Net operating expenditures



	2002	2003	2004	2005
Unreserved General Fund Balance	6,971 \$1,999,469	\$3,154,001	\$3,470,528	\$4,295,975
Net Operating Expenditures \$12,067,256	7,256 \$13,801,445	\$13,985,927	\$14,940,592	\$15,909,652
Unreserved General Fund Balance as a				
Percentage of Net Operating Expenditures 21.85	21.85% 14.49%	22.55%	23.23%	27.00%

Analysis:

net operating expenditures. The declines in fund balance, while still maintaining the Town Council policy, are due to the use of fund balance for one-time capital purchases. The increases are due to the receipt of bond proceeds. emergency situations. Town Council policy is to target a minimum undesignated fund balance equal to 10% of Through prudent direction by the Town Council, the trend of a declining fund balance in the late 1980's was reversed in the early 1990's. This indicator reflects the Town's capacity to deal with the unexpected or

Long-term Debt

Warning Trend:

Increasing net direct bonded long-term debt as a perentage of assessed valuation.

Formula:

Net direct bonded long-term debt Assessed Valuation

Percentage of Assessed Valuation

Long-Term Debt as a Percentage of Assessed Valuation							2003 2004 2005	Fiscal year
ot as a Po ed Valua		OUR DOED OF THE	одновновновновновновнов			-		cal year
erm Dek Assess		OCCUPATION OF CHECK BOARDON BO	положениянияниянияниянияния			-	2002	Fis
Long-T			***************************************			_	2001	
	1.00%	0.80%	0.60%	0.40%	0.20%	0.00%		
	-	0.	edths edths	ıpunı	ا ن	ö		

Fiscal year:	2001	2002	2003	2004	2005
Assessed Valuation	\$1,193,370,046	\$1,212,050,210	\$1,586,867,200	\$1,621,977,314	\$1,621,977,314 \$1,671,501,399
Net Direct Long-term General Fund Debt	\$8,815,591	\$8,394,612	\$14,102,270	\$13,360,402	\$13,006,198
Net Direct Long-term Debt as a Percentage of Assessed Valuation	0.74%	%69'0	0.89%	0.82%	0.78%

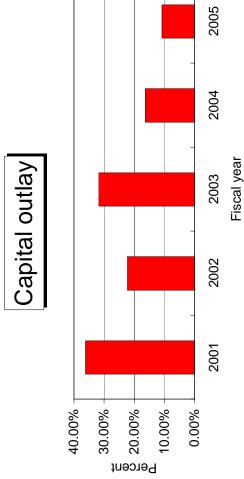
Analysis:

measures net debt against net operating revenues. The Town is well within the legal debt maximum of 10% of percentages are an indication of a locality's ability to finance future bond issues coupled with the indicator that assessed real estate valuation. The increase in FY 2003 is due to the \$6,300,000 general obligation bond. The State mandated legal maximum debt the Town may incur is 10% of assessed valuation. Low debt

Capital Outlay

Warning Trend:

as a percentage of net operating expenditures A three or more year decline in capital outlay



Formula:

Capital outlay

(::::)	Vet operating expenditures
Common manualism	et operating
	Net o

Fiscal year:	2001	2002	2003	2004	2005
Total capital outlay	\$4,371,051	\$3,096,783	\$4,451,197	\$2,438,500	\$1,721,390
Operating expenditures and transfers	\$12,067,256	\$13,801,445	\$13,985,927	\$14,940,592	\$15,909,652
Capital outlay as a percentage of expenditures	36.22%	22.44%	31.83%	16.32%	10.82%

Analysis:

Yearly fluctuations in this indicator are the result of the timing and magnitude of different capital projects. This trend indicates a decrease in capital improvement expenditures during the past two years due to smaller bond

Water and Sewer Rates

Fiscal Year	Water Rate	Water Fixed	Sewer Rate	Sewer Fixed
2002	\$2.67	\$1.91	\$2.96	\$1.94
2003	\$2.72	\$1.99	\$3.12	\$2.02
2004	\$2.82	\$2.06	\$3.22	\$2.09
2005	\$2.92	\$2.08	\$3.48	\$2.11
2006	90.6\$	\$2.10	\$3.48	\$2.13

Analysis:

In FY 1994 the billing structure changed based on a consultant's study from a declining volume rate with a minimum bill system to a fixed billing charge and one volume rate. The rate increase in FY 2006 is consistent with the consultant's recommendation.

Retained Earnings

Retained Earnings - Water and Sewer Fund

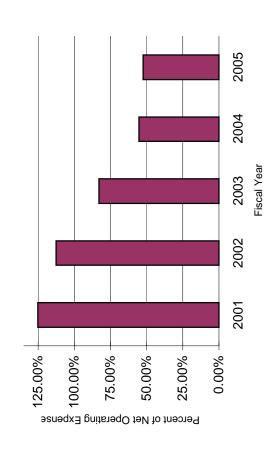
Warning Trend:

Declining unreserved retained earnings as a percentage of net operating expenses

Formula:

Unreserved retained earnings

Net operating expenses



Fiscal year:	2001	2002	2003	2004	2005
Unreserved Water & Sewer Fund Retained Earnings	\$6,645,983	\$6,100,515	\$4,720,691	\$3,225,008	\$3,159,499
Net Operating Expenses	\$5,301,454	\$5,415,055	\$5,694,003	\$5,835,549	\$6,033,201
Unreserved Water & Sewer Retained Earnings as a Percentage of Net Operating Expenses	125.36%	112.66%	82.91%	55.26%	52.37%

Analysis:

trend has reversed as the higher rates are building retained earnings. The decline in FY 2002 thru FY 2003 The decline in FY 2004 and FY 2005 is due to capital projects and larger sewer authority payments due to The decline in retained earnings promoted the comprehensive consultant study on water/sewer rates. The s for capital projects and is in line with consultant study to use retained earnings to fund capital projects.

Capital outlay

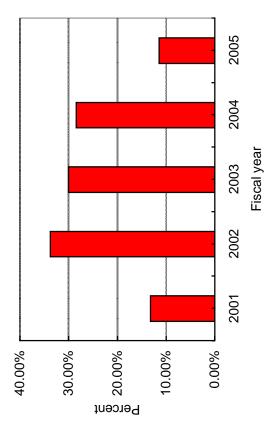
Capital Outlay - Water & Sewer Fund

Warning Trend:

A three or more year decline in capital outlay as a percentage of net operating expenses and transfers.

Formula:

Capital outlay
Net operating expenditures



Fiscal year:	2001	2002	2003	2004	2005
Total capital outlay	\$701,389	\$1,829,590	\$1,708,188	\$1,660,814	\$689,846
Operating expenses and transfers	\$5,301,454	\$5,415,055	\$5,694,003	\$5,835,549	\$6,033,201
Capital outlay as a percentage of expenses and transfers	13.23%	33.79%	30.00%	28.46%	11.43%

Analysis:

Yearly fluctuations in this indicator are the result of the timing and magnitude of different capital projects.

Debt Service - Water And Sewer Fund

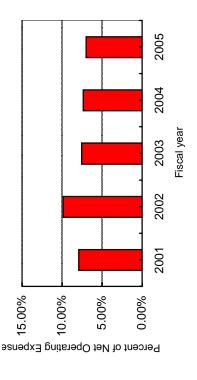
Warning Trend:

Increasing debt service as a percentage of net operating expenses.

Formula:

Debt Service
Net operating Expenses

Debt Service as a Percent of Net Operating Expense



Fiscal year:	2001	2002	2003	2004	2005
Debt Service	\$419,177	\$535,474	\$430,054	\$429,989	\$421,762
Net Operating Expenses	\$5,301,454	\$5,415,055	\$5,694,003	\$5,835,549	\$6,033,201
Debt Service as a Percentage of Net Operating Expenses	7.91%	9.89%	7.55%	7.37%	6.99%

Analysis:

This analysis shows a favorable trend of debt service expenses as a percentage of net operating expenses over the five year period. This trend is caused by stable debt service payments.

Property Tax Revenue for the Last Six Fiscal Years

(TABLE 1)

	Assessed Value	Value		Current Levy	it Levy			Total Reversible	Total Revenue from Property Taxation ¹
Fiscal Year	Amount	Percent Change	Tax Rate	Amount	Percent Change	Current Collections	Total Collections as a % of Levy ¹	Amount	Percent Change
2005	\$1,644,189,363	10.14%	0.20/0.22³	\$3,455,123	6.96%	\$3,416,830	100.56%	\$3,474,486	6.72%
2004	\$1,621,977,314	4.35%	0.20	\$3,230,340	15.56%	\$3,138,399	100.79%	\$3,255,801	15.44%
2003	\$1,554,359,900²	28.24%	0.20	\$2,795,356	12.71%	\$2,760,442	100.89%	\$2,820,279	16.83%
2002	\$1,212,050,210	%88:0	0.20	\$2,480,104	2.05%	\$2,330,639	97.33%	\$2,413,989	3.42%
2001	\$1,202,054,146	7.86%	0.20	\$2,360,831	2.06%	\$2,283,465	%6:86	\$2,335,850	0.51%
2000	\$1,168,576,566	3.53%	0.20	\$2,313,210	12.93%	\$2,259,483	100.5%	\$2,323,936	12.95%

¹Includes current taxes, delinquent taxes, and interest on delinquent taxes.
²Increase due to reassessment of real property effective January 1, 2003.
³Increase in tax rate from \$.0020 to \$.0022 effective for the second half billing for FY2005.

General Fund Revenue Other Than Property Tax for the Last Six Fiscal Years

(TABLE 2)

	Intergovernmental Revenues	nmental ues	Other Local 7	Il Taxes and	Charges for Rental of Properties and Current Services	Rental of nd Current ces	All Other Revenue Including Interfund Transfers	evenue terfund ers	Total Revenue	venue
Fiscal Year	Amount		Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change
2005	\$3,670,464	13.23%	\$8,625,572	9.13%	\$845,079	4.66%	\$8,034,681 ³	297.12%	\$21,175,796	51.51%
2004	\$3,241,692	(1.36)%	\$7,904,288	8.39%	\$807,426	8.72%	\$2,023,226	(84.03)%	\$13,976,632	(58.26)%
2003	\$3,285,855	(2.38)%	\$7,292,229	3.07%	\$742,678	(3.55)%	\$12,668,310²	167.81%	\$23,989,072	50.48%
2002	\$3,365,800	15.03%	\$7,075,245	1.88%	\$770,018	12.54%	\$4,730,388	(35.73)%	\$15,941,451	(11.02)%
2001	\$2,926,084	2.05%	\$6,944,359	4.60%	\$684,191	14.52%	\$7,360,8251	440.3%	\$17,915,459	15.62%
2000	\$2,867,177	25.12%	\$6,639,309	4.78%	\$597,427	(3.74)%	\$1,362,173	(71.75)%	\$11,466,086	(18.51)%

Receipt of bond proceeds in FY 2001 for use in FY 2001 and FY 2002 and receipt of \$1,450,000 bond proceeds for 1992 and 1994 advance debt refunding

Receipt of bond proceeds of \$6,300,000 in FY 2003 for use in FY 2003 and FY 2004 and receipt of \$1,037,794 bond proceeds for 1992 and 1994 advance debt refunding.

Receipt of bond proceeds of \$1,000,000 in FY 2005 and receipt of \$1,618,000 bond proceeds for 1996 advance debt refunding.

General Fund Operating Expenditures/Encumbrances for the Last Six Fiscal Years

(TABLE 3)

	Public Works Expenditures	Vorks itures	Public S Expendi	Safety ditures	Parks/Recreation Expenditures	reation itures	All Other Operating Expenditures ¹	perating ures ¹	Total Operating Expenditures ²	rating ures ²
Fiscal Year	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change
2002	\$3,454,016	(8.76)%	\$5,398,199	6.26%	\$1,373,537	9.10%	\$4,681,036	%(66:0)	\$14,906,788	0.65%
2004	\$3,785,557	10.64%	\$5,080,061	1.46%	\$1,258,929	(2.40)%	\$4,685,690	11.74%	\$14,810,237	6.46%
2003	\$3,421,420	%20.6	\$5,007,124	4.86%	\$1,289,947	(0.28)%	\$4,193,419	(10.32)%	\$13,911,910	0.22%
2002	\$3,136,947	10.36%	\$4,774,885	12.58%	\$1,293,617	7.93%	\$4,675,995	37.44%	\$13,881,444	18.80%
2001	\$2,842,447	6.92%	\$4,241,345	1.38%	\$1,198,615	18.83%	\$3,402,238	13.94%	\$11,684,615	7.83%
2000	\$2,658,369	%00'.	\$4,183,388	9.52%	\$1,008,712	20.60%	\$2,985,913	15.00%	\$10,836,382	11.29%

Includes Legislative, Executive, Finance, Technology, Legal, Judicial and Planning and Engineering.

 $\ensuremath{^2}\xspace$ Does not include expenditures for debt service or capital outlay.

Six-Year Projection of **Property Tax Revenue**

(TABLE 4)

Fiscal Year	Projected Assessed Value ¹	Projected Tax Rate Per \$100 of Assessed Value	Projected Tax Levy	Current Collection As Percentage of Levy	Projected Current Tax Revenue	Total Projected Current and Delinquent Tax Revenue
2006	\$1,653,253,182	\$0.22	\$3,637,157	98.5%	\$3,582,600	\$3,622,600
20071	\$1,880,904,476	\$0.22	\$4,137,990	98.5%	\$4,075,920	\$4,115,920
2008	\$2,053,574,066	\$0.22	\$4,517,863	98.5%	\$4,450,095	\$4,490,095
2009 ²	\$2,095,014,305	\$0.22	\$4,609,031	%9:86	\$4,539,896	\$4,579,896
2010 ²	\$2,137,283,802	\$0.22	\$4,702,024	%5'86	\$4,631,494	\$4,671,494
20111	\$2,374,415,782	\$0.22	\$5,223,715	%9:86	\$5,145,359	\$5,185,359

¹Includes a projected 20% increase in assessed values due to reassessment effective January 1, 2007. Reassessment occurs every four years. FY 2007 and 2011 reflects one-half year impact of reassessment at an estimated 20% increase. FY 2008 reflects the full year impact of reassessment at an estimated 20% increase.

²Assumes an annual growth of 2.0% due to new construction for FY 2006-2007. This is based on the average annual growth rate in population from 1990 to 2000.

Six Year Projection of

Total General Fund Revenue

(TABLE 5)

Fiscal Year	Property Tax ¹	Intergovernmental Revenues ²	Other Local Taxes and Licenses ³	Charges for Rental/Current Services⁴	All Other Revenue ⁵	Total Revenue
2006	\$3,622,600	\$4,422,200	\$8,719,400	\$1,858,800	\$991,800	\$19,614,800
2007	\$4,115,920	\$4,426,370	\$9,068,176	\$1,910,846	\$1,019,570	\$20,540,883
2008	\$4,490,095	\$4,527,186	\$9,430,903	\$1,964,350	\$1,048,118	\$21,640,652
2009	\$4,579,896	\$4,630,825	\$9,808,139	\$2,019,352	\$1,077,466	\$22,115,678
2010	\$4,671,494	\$4,737,365	\$10,200,465	\$2,075,894	\$1,107,635	\$22,792,853
2011	\$5,185,359	\$4,846,889	\$10,608,483	\$2,134,019	\$1,138,648	\$23,913,399

¹ Reflects an average annual growth rate of 8.6%.

² Reflects an average annual growth rate of 2.0%.

³ Reflects an average annual growth rate of 4.3%.

 $^{^{4}\,\}mathrm{Reflects}$ an average annual growth rate of 2.5%.

 $^{^{5}\,\}mathrm{Reflects}$ an average annual growth rate of 2.5%.

General Fund Operating Expenditures Six- Year Projection of

(TABLE 6)

	Public Works Expenditures	Vorks itures	Public Safety Expenditures	Safety litures	Parks/Recreation Expenditures	creation litures	All Other Operating Expenditures ¹	perating tures 1	
Fiscal Year	Amount	Percent Change ²	Amount	Percent Change²	Amount	Percent Change	Amount	Percent Change ²	Total Amount ³
2006	\$4,773,477		\$5,929,538	:	\$1,433,559		\$3,989,690	:	\$16,126,264
2007	\$5,022,514	5.22%	\$6,239,298	5.22%	\$1,487,276	3.75%	\$4,128,788	3.49%	\$16,877,875
2008	\$5,234,190	4.21%	\$6,505,729	4.27%	\$1,552,972	4.42%	\$4,308,417	4.35%	\$17,601,308
2009	\$5,373,872	2.67%	\$6,680,328	2.68%	\$1,595,701	2.75%	\$4,413,428	2.44%	\$18,063,328
2010	\$5,533,923	2.98%	\$6,881,838	3.02%	\$1,644,367	3.05%	\$4,557,245	3.26%	\$18,617,373
2011	\$5,772,199	4.40%	\$7,184,628	4.40%	\$1,713,404	4.20%	\$4,742,403	4.06%	\$19,412,634

¹ Includes Legislative, Executive, Finance, Legal, Technology, Judicial and Planning and Engineering ² Growth factors used for FY 2008 through FY 2011 average approximately 4%.
³ Does not include projections for debt service or capital outlay.

Six-Year Projection of General Fund Obligated Debt Service

(TABLE 7)

Total Debt Service	\$1,578,610	\$1,698,058	\$1,876,916	\$1,911,977	\$1,833,414	0 \$2,163,911
9 FY 2010/11 Bond Sale (3.0m) ¹						\$90,000
FY2008/09 Bond Sale (3.0 m) ¹	-	ŀ			\$90,000	\$325,500
FY2006/07 Bond Sale (3.0 m) ¹		\$90,000	\$325,500	\$316,500	\$307,500	\$298,500
2005 Refunding Bond	\$59,030	\$52,567	\$52,142	\$52,453	\$163,361	\$164,290
2003 2004 2005 Refunding Bond Sale Refunding Bond (2.0 m) ¹ Bond	\$127,373 \$146,270	\$582,642 \$124,311 \$146,269	\$146,270	\$146,269	\$146,270	\$146,270
2003 Refunding Bond	\$127,373	\$124,311	\$75,761	\$77,382	\$75,967	;
FY2002 Bond Sale	\$417,868	\$582,642	\$562,292	\$556,354	\$534,818	\$507,742
FY2001 Bond Sale	\$203,353	\$199,610	\$262,628	\$257,592	\$250,248	\$311,028
Wong Property/ Brown Farm Loan/Energy Performance Lease	\$168,303	\$169,332	\$170,420	\$171,672	\$93,564	\$95,654
FY1998 Bond Sale	\$344,710	\$172,775	\$172,630	\$172,259	\$171,686	\$174,927
FY1996 Bond Sale	\$111,703	\$110,552	\$109,273	\$111,496	-	-
Bond Issuance Costs		\$50,000		\$50,000		\$50,000
Fiscal Year	2006	2007	2008	5009	2010	2011

¹Future bond sales reflect a projected 6% interest rate for 20 years.

General Fund Six-Year Projection of New Capital Financing Potential

(TABLE 8)

Fiscal Year	2006	2007	2008	2009	2010	2011
General Fund Item						
Projected Operating Revenue	\$19,614,800	\$20,540,883	\$21,460,652	\$22,115,678	\$22,792,853	\$23,913,399
New Bond Issue	\$1,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Use of Fund Balance	\$1,553,000	\$528,100	1	:	:	1
Less Projected Operating Expenditures	\$16,126,264	\$16,877,875	\$17,601,308	\$18,063,305	\$18,617,373	\$19,412,634
Less Projected Reoccurring Capital Expenditures	\$2,026,523	\$1,964,950	\$1,982,428	\$2,000,396	\$2,018,866	\$2,037,854
Less Debt Service	\$1,578,610	\$1,698,058	\$1,876,916	\$1,911,977	\$1,833,414	\$2,163,911
Net Capital Financing Potential	\$2,436,403	\$2,028,100	\$1,500,000	\$1,640,000	\$1,823,200	\$1,799,000
Debt Service as % of Operating Expenditure	9.79%	10.06%	10.66%	10.58%	9.85%	11.15%

History of Water and Sewer Fund Revenue for the Last Six Fiscal Years

(TABLE 9)

	Water 8	Water Service Charges	Sewer S Char	Service rges	Availability Fees, Connections, Line Extensions, & Meter Installations	ty Fees, ins, Line , & Meter tions	Interest & Other Miscellaneous Revenues	Other neous ues	Total Revenue	renue
Fiscal Year Ending	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change
2005	\$3,012,644	2.06%	\$3,200,540	4.62%	\$588,564	88.45%	\$450,033	74.32%	\$7,251,781	10.17%
2004	\$2,951,837	(0.48)%	\$3,059,253	(1.63)%	\$312,325	%(96'9)	\$259,098	%(08:89)	\$6,582,513	(3.79)%
2003	\$2,966,014	0.85%	\$3,109,100	3.55%	\$334,017	%36.62	\$423,109	(40.40)%	\$6,832,240	(1.13)%
2002	\$2,941,090	(4.17)%	\$3,002,423	1.27%	\$257,032	(8.83)%	\$709,965	(4.65)%	\$6,910,510	(2.12)%
2001	\$3,068,934	3.37%	\$2,964,840	%96'9	\$281,917	%60:0	\$744,592	(5.95)%	\$7,060,283	3.61%
2000	\$2,968,863	0.23%	\$2,771,838	2.04%	\$281,651	(56.46)%	\$791,669	1.09%	\$6,814,021	(4.32)%

Water and Sewer Fund Operating Expenditures

(TABLE 10)

	Water Division Other Operating	livision verating	Payment to Water Authority	ant to uthority	Sewer Division Other Operating	Sewer Division Other Operating	Payment to Sewer Authority	ent to uthority	All Other Operating	ther iting ¹	Total Operating Expenditures ²	erating itures ²
Fiscal Year Ending	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change	Amount	Percent Change
2005	\$460,352	22.68%	\$1,484,815	2.33%	\$384,929	12.68%	\$2,119,291	(2.50)%	\$1,583,815	5.98%	\$6,033,202	3.38%
2004	\$375,227	9.93%	\$1,450,997	0.53%	\$341,610	3.03%	\$2,173,645	0.40%	\$1,494,401	8.60%	\$5,835,880	3.16%
2003	\$341,346	7.48%	\$1,443,342	1.90%	\$331,569	(4.42)%	\$2,164,970	35.23%	\$1,376,000	16.92%	\$5,657,227	16.44%
2002	\$317,581	(1.33)%	\$1,416,431	2.01%	\$346,898	4.77%	\$1,600,930	(9.21)%	\$1,176,848	24.95%	\$4,858,688	2.36%
2001	\$321,866	(5.16)%	\$1,388,479	1.96%	\$331,081	(0.87)%	\$1,763,278	6.10%	\$941,891	8.55%	\$4,746,595	3.99%
2000	\$339,368	12.52%	\$1,361,792	(1.30)%	\$333,994	13.17%	\$1,661,789	1.79%	\$867,680	9.94%	\$4,564,623	1.78%

Includes Administration, Utility Billing and Pump Station Maintenance.

2

Does not include expenditures for debt service or capital outlay.

Six-Year Projection of

Water and Sewer Operating Revenues

(TABLE 11)

		Water S	Water Segment			Sewer S	Sewer Segment			
Fiscal Year Ending	Service Charges	Fixed Charges	Other ¹	Total Water	Service Charges	Fixed Charges	Other ²	Total Sewer	Other Miscellaneous Revenue ³	Fund Total
2006	\$3,121,000	\$217,000	\$167,000	\$3,505,000	\$3,159,400	\$202,600	\$22,000	\$3,384,000	\$283,600	\$7,172,600
2007	\$3,158,452	\$223,076	\$171,676	\$3,553,204	\$3,197,313	\$208,273	\$22,616	\$3,428,202	\$314,233	\$7,295,638
2008	\$3,196,353	\$229,322	\$176,483	\$3,602,158	\$3,235,681	\$214,104	\$23,249	\$3,473,034	\$345,723	\$7,420,916
2009	\$3,234,710	\$235,743	\$181,424	\$3,651,877	\$3,274,509	\$220,099	\$23,900	\$3,518,508	\$378,096	\$7,548,481
2010	\$3,273,526	\$242,344	\$186,504	\$3,702,374	\$3,313,803	\$226,262	\$24,569	\$3,564,634	\$411,374	\$7,678,383
2011	\$3,312,808	\$249,130	\$191,726	\$3,753,665	\$3,353,568	\$232,597	\$25,257	\$3,611,423	\$445,585	\$7,810,673

¹Other Revenue includes Connection Charges, Meter Installations, Service Transfer Fees, Line Extensions and the Sale of Outside Watering Meters. Other Revenue includes Connection Charges and Line Extensions.

³Other Miscellaneous Revenue includes Water Tank Antenna Leases, Sale of Materials and Labor, Reconnection Fees, Interest, Collection and Penalties related to Delinquent Bills, and Miscellaneous Revenue.

Six-Year Projection of

Water and Sewer Operating Expenditures

(TABLE 12)

Fiscal Year	Payments to Water & Sanitation Authorities	Operating Expenditures	Equipment Replacement	Total Operating Expenditures ²	Percent Change
2006	\$3,945,900	\$2,460,415	\$129,605	\$6,535,920	:
2007	\$3,993,251	\$2,587,246	\$128,332	\$6,708,829	2.65%
2008	\$4,041,170	\$2,657,110	\$128,332	\$6,826,612	1.76%
2009	\$4,089,664	\$2,698,767	\$128,332	\$6,916,763	1.32%
2010	\$4,138,740	\$2,694,460	\$128,332	\$6,961,532	%59.0
2011	\$4,188,405	\$2,773,442	\$128,332	\$7,090,179	1.85%

1 Based on wholesale water rates of \$1.28 per 1,000 gallons purchased for FY 2006-2011. Based on wholesale sewer rates of \$1.31 per 1,000 gallons purchased for FY2006-2011 and an annual growth of 1.2%.
2 Does not include appropriations for debt service or capital outlay.

Six-Year Projection of

Obligated Debt Service Expenditures Water and Sewer Fund

(TABLE 13)

Fiscal	1996 Bond Sale (\$700.000)	FY 1998 Bond Sale (\$800,000)	FY 2001 Bond Sale 2003 B (\$2.000.000) Refunding (\$*	2003 Refunding	2004 Bond Sale (\$1.800.000) ¹	2005 Refunding Bond	2006 Bond Sale (\$3.500.000) ¹	2007 Bond Sale (\$1.800,000) ¹	2009 Bond Sale (1,000,000) ¹	AMR	Total Debt Service	Net Revenue Coverage of Debt Service
2006		\$74,632		\$93,376		\$19,178	\$105,000	-		\$224,642	\$874,214	1.21
2007	\$36,851	\$37,407	\$190,051	\$91,131	\$131,642	\$17,522	\$379,759	\$54,000	:	\$112,321	\$1,050,684	1.16
2008	\$36,424	\$37,376	\$214,567	\$55,539	\$131,642	\$17,381	\$369,250	\$195,300		:	\$1,057,479	1.22
2009	\$37,165	\$37,296	\$212,578	\$56,728	\$131,642	\$17,484	\$358,750	\$189,900	\$30,000	-	\$1,071,543	1.23
2010	:	\$37,171	\$207,517	\$55,691	\$131,642	\$54,454	\$348,250	\$184,500	\$108,500		\$1,127,726	1.24
2011	:	\$37,873	\$275,070	:	\$131,642	\$54,763	\$337,750	\$179,100	\$105,500		\$1,121,699	1.24

¹Future bond sales reflect a projected 6% interest rate for 20 years.

Water & Sewer Fund Six-Year Projection of New Capital Financing Potential

(TABLE 14)

Water & Sewer Fund Item	2006	2007	2008	2009	2010	2011
Projected Operating Revenue	\$7,172,600	\$7,295,638	\$7,420,916	\$7,548,481	\$7,678,383	\$7,810,673
Availability Fees	\$417,000	\$633,875	\$699,275	\$691,325	\$683,375	\$675,425
New Bond Issue	\$3,500,000		\$1,800,000	:	\$1,000,000	;
Use of Cash Reserves	ŀ	:	1	:	:	ŀ
Less Projected Operating Expenditures	\$6,535,920	\$6,708,829	\$6,826,612	\$6,916,763	\$6,961,532	\$7,090,179
Less Debt Service	\$874,214	\$1,050,684	\$1,057,479	\$1,071,543	\$1,127,726	\$1,121,699
Net Capital Financing Potential	\$3,679,466	\$170,000	\$236,100	\$251,500	\$1,272,500	\$274,220

Find	Allocation	2006/07	2006/07 2006/07	2007/08	2007/08	2008/09	Submitted recommended Submitted recommended Submitted recommended 2008/09 2008/09 2008/10 2010/11 2010/11	2009/10	2009/10	2010/11	2010/11
Finance Department: FAAQD hardware Contingency ASAMD bardware Favinance Renlacement	100,000	25,000	25,000	25,000		25,000	25,000	25,000	25,000	25,000	25,000
AS400 Feripheral Equipment Replacement AS400 Software Development Fund	35,000	25,000		25,000		25,000		25,000		25,000	
Subtotal	185,000	75,000	25,000	75,000		75,000	25,000	75,000	25,000	75,000	25,000
Generator Generator Intercoerability Repeater		80,000									
Subtotal		105,000									
Cardiac Monitors/Defibriliators Development of Information Technology Opticom Lidrits	35.000	25,000		150,000 26,000 80,000		120,000		32,000		28,000	
Replace Communications System Replacement of Progress Street Station	17,900	52,000		432,600		382,500	125,000	3,404,000		000	1,500,000
Subtotal Parks and Recreation Department:	008,20	274,000		009,880		202,500	000,621	3,430,000		28,000	000,006,1
Construction Documents (Nature Center) Golf Course Sand Trap Renovation Geteenways Huckleberry Trail Extension Land Acquisitions	20,000	160,000 100,000 100,000 80,000					100,000				
New Fitness Center New Wooden Gym Floor Outdoor Pool Design and Construction		150,000 85,000 180,000	85,000				180,000				
Passengiey Van Ind Spenior I np Program Resurtace Tennis Courts Playground & Shelter Depreciation Fund Restroom Replacement in Parks	80,000	50,000 15,000 50,000	20,000				50,000				
Single Tolet Building, Two: One for Men and One for Women Vater Slide		22,000									
Subtotal Planning Tegineering: Aerlal Mapping	130,000	1,315,146	120,000			50,000	375,000	20,000			
Document Management System Major Street Improvements Major Street Improvements Mayor Street Improvement Grant Program	100,000 22,000	128,700 100,000 22,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000 22,000	15,000
New Venicle Building Permit Software Stormwater Management Ponds		250,000	40,000	150,000		121,000		350,000			
Stormwater Projects Traffic Signal and South Main Median Revisions Subtotal	122,000	337,845 208,491 1,074,520	140,000	272,000	100,000	293,000	110,000	492,000	115,000	122,000	15,000
Department: at Multi-Unisational Freams Training Facility Police Communications System Traffic Committee and Neighborhood Traffic Control Program Vehicle Replacement - Office of the Chief	950,845	20,000 30,000 50,000 23,000	20,000 30,000 25,000	30,000		30,000		30,000	60,000	30,000	60,000
Vehicle Replacement - School Resource Officers Subtotal	950,845	43,560 166,560	75,000	30,000		30,000		30,000	85,000	30,000	85,000
Works Department: Cemetery Reception/Service Building Cub., Gutter, and Sidewalk Replacement Emergency Preparedriess Equipment		50,000 39,928 25,000		474,000 33,760		34,320		43,200	43,200	38,480	39,000
Environmental Management Program Hazardous Chemical Safety Initiatives Major Facilities Repeli Majoral Buildinn Electrical Service Uporade	ives 60,000	16,300 45,000 40,000		58,000		30,000					
New Equpment Purchase - Tractor with Attachments Od Town Hall Renovations Barking Meter Replacement Parks & Landscape Division Storage Building Addition		22,000 18,680 37,500		160,000 37,500 32,800		18,000	20,000	18,000			
adio Communication Upgrade ental Property Maintenance coof Replacement and Energy Upgrade	15,000	22,000 15,000 40,000	15,000	15,000 40,000	15,000	15,000 40,000	15,000	15,000	15,000	000'09	15,000
totage building for 10km Decorations form Drainage Improvements treets Duvision Storage Building Addition		20,000		900		28,000			o co		30,000
own darage Retrovanous raffic Signal Cabinet Upgrades raffic Signal Emergency Power Supply	18,000	18,000	18,000	18,000		54,000		54,000	000,000	54,000	
I fairt Signal Edupment Replacement Traffit Signal Head Replacement Traffit Signal Replacement Transfers to Building Systems Depreciation Fund	27,000 20,000 45,833	17,000 24,000 120,000 45,833	24,000	17,000 24,000 169,000 45,833	45,833	17,000 120,000 45,833	45,833	17,000 140,000 45,833	140,000 45,833	120,000 45,833	45,833
Transfers to Equipment Depreciation Fund Subtotal	185,833	619,099	619,099	619,099	619,099	619,099	619,099	619,099	619,099	619,099	619,099
Technology Department: Technology Department Software Fiber Optic Network Expansion/Conduit for Town of Blacksburg HTE Application Training HTE Work Order Process Review	74,500	20,000 25,500 30,000 30,000									
Nebvork Contingenor, SANA - Sicrage, Area Nebwork / Network Virtualization Server Replacement/Upgrade Technology Replacement	50,000 40,000 539,154 703,654	15,000 75,000 60,000 105,000 360,500	75,000 105,000 180,000	105,000 105,000		105,000	105,000	105,000	105,000	40,000 40,000 105,000 185,000	105,000 105,000
Town Manager: Alexander Black House Renovations Downtown Improvements: College Avenue Promenade Promision Improvements: College Board Improvements	423,389 903,500	175,322 1,060,000		175,322 720,000		175,322	750,000	175,322		175,322	
Downtown Improvements: Draper Koad Improvements						260,000		800,000		700,000	

	TO COURT		100007			200003	200003	2003/10	2003/10	11/01/07 11/01/07 01/6007	70107
Downtown Improvements: Façade Improvements Grants Downtown Improvements: Farmers Market Improvements		25,000		25,000		25,000		25,000 100,000		25,000	
Downtown Improvements: Roancke Street Improvements Downtown Improvements: South Main Street Streetscape Municipal Complex Expansion and Town Hall Renovations	781,500	2,000,000	1,400,000	68,500	1,400,000	100,000	50,000		1,260,000		
North Main Street Betterment Costs Odd Fellow Hall Restoration wrote in income	470 000	50,000	46 400	104,621		500,000 104,621		104,621		104,621	
W. Ob. Jugaal opgrade Subtotal	2,279,289	3,356,422	1,446,100	1,093,443	1,400,000	1,184,943	800,000	1,204,943	1,260,000	1,004,943	
Total General Fund Projects	4,609,521	8,043,488	2,708,032	4,077,035	2,179,932	3,226,695	2,319,932	6,295,075	2,503,132	2,382,355	2,478,932
Water/Sewer Fund Finance Department Finance Department Finance and Replacement RadioRead Vehide Transceiver Unit (VXU) ReplacementUpgrade	167,526 21,000	21,000		21,000 7,000		21,000		21,000 7,000		21,000	
Subtotal	188,526	28,000		28,000		28,000		28,000		28,000	
Planning and Engineering: Alleghany Tank Inspection Cerntalized Sewer Data Acquisition System Coal Bank Riche Water Stonace Facility		27,000 32,500	27,000	66,100	66,100	66,100	66,100	879.648			
IDSE/State 2 DBP Program Country Section 1 program		30,000	30,000	40,000	40,000						246 500
Streng Johan Displayer Pump Station Analysis and Upgrade Streng Johan Displayer Pump Station Analysis and Upgrade Water System Upgrades Waterine Extension	95,000 100,000 10,000	50,000 178,880 946,006	113,000	102,000 1,796,366 197,780	1,800,000	575,000	50,000	188,708	675,000		
Subtotal	205,000	1,264,386	170,000	2,202,246	1,906,100	855,534	116,100	1,068,356	808,900		246,500
Public Works Department: Electrical Service Upgrade EMS/P2 Program - Sanitary Sewer Inflow & Infiltration Abatement New ELujoment Purchase-Tradrowith Attachments	250,000	90,000 250,000 30,000		250,000	000'06	250,000	71,000	250,000	325,000	250,000	
Radio Communication Upgrade Transfers to Equipment Depredation Fund Used Vehicle and Equipment Replacements		11,000 128,332 15,500	128,332	128,332	128,332	128,332	128,332	128,332	128,332	128,332	128,332
Utility Division Building Addition Water Main Replacements		42,600 83,160		64,400	40,000	82,600	64,400	26,000	138,600	27,720	27,720
Subtotal	250,000	650,592	128,332	442,732	258,332	460,932	263,732	434,332	591,932	406,052	156,052
Total Water/Sewer Fund Projects	643,526	1,942,978	298,332	2,672,978	2,164,432	1,344,466	379,832	1,530,688	1,400,832	434,052	402,552
GotfSwimming Pool Fund Translers to Equipment Deprecation Fund Total GotfSwimming Pool Fund Projects		10,690	10,690	10,690	10,690	10,690	10,690	10,690	10,690	10,690	10,690
Transit Fund Blacksburg Transit Multimodal Facility BT Access Body on Chrosis (BCV) Van Expansion RT Access Radvia vor Chroseis (BCV) Van Bontecennen	650,000	10,000,000 324,000	10,000,000	220,000	220,000	112,000	112,000	114,000	114,000	116,000	116,000
Fixed Route Bus Expansion Fixed Route Bus Replacement	1,716,200 41,200	979,200	979,200 72,200	998,400 1,686,000	998,400	1,796,800	1,796,800	1,036,800	1,036,800 1,827,800	1,056,000 747,200	1,056,000
Radio Replacement and Expansion Program Shelter, Amenities, and Bike Rack Replacement and Expansion Program	3,200 31,655	23,585	5,184	14,200	14,200	14,200	14,200	3,648	3,648	928	928
Simulator Acquisition and On-going Maintenance Costs Staff Vehicle Expansion Staff Vehicle Expansion	29,580	265,000 75,300	265,000 75,300	113,300	113,300	15,000 25,760	15,000 25,760	15,000 26,500	15,000 26,500	15,000 29,000	29,000
Staff Vehicle Replacement Technology Replacement and Expansion Program Transit, Carisul Assets Procram	46,920 48,500	36,980	36,980	24,000 50.000	24,000	61,600 44,080 50,000	61,600 44,080 50,000	34,200 28,220 50,000	34,200 28,220 50,000	111,360 28,680 50,000	111,360 28,680 50,000
Transit Facility Expansion and Furnishings Transit Facility Maintenance Cost Program Trip Planner	4,100,000 90,000 35,000	300,000 50,000 18,080	300,000 50,000 18,080	50,000	50,000	20,000	20,000	20,000	20,000	75,000	75,000
Total Transit Fund Projects	7,446,155	12,307,529	12,307,529	3,307,880	3,307,880	3,523,936	3,523,936	3,435,668	3,435,668	2,474,068	2,474,068
Equipment Replacement Fund Major Equipment Purchase Used Vehicle and Equipment Replacements Total Equipment Replacement Fund Projects		961,000 65,000 1,026,000	961,000	828,000 50,000 878,000	828,000	434,000 65,000 499,000	434,000	20,000 20,000 797,000	777,000	567,000	567,000
Major Building System Replacement Fund Major Building System Replacement Total Major Building System Replacement Fund Projects		38,000 38,000	38,000	7,500	7,500	31,000 31,000	31,000 31,000	006 006	006 006	23,000	23,000
Solid Waste/Recycling Fund Translers to Equipment Depreciation Fund Wheeled Residential Recycling Carts	_	21,840 51,656	21,840	21,840	21,840	21,840	21,840	21,840	21,840	21,840	21,840

5,978,082

8,520,274 8,657,627 6,721,230 12,091,861 8,150,062 5,913,005

12,699,202 23,442,181 16,345,423 10,975,923

Grand Total

Department: Finance

Project Title: AS400 Hardware Contingency

Project Location: Finance

Project Status: Continuing

Description and Justification:

This project establishes funding for AS400 hardware upgrades due to growth of data history and new applications, such as internet applications, procurement module, NaviLine, DMS, operating system upgrades and enhancement upgrades to current applications. Also this project will provide funding to allow us to keep pace with technology changes and provide contingency planning for critical application connected to the AS400.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General Fund	Continuing	\$100,000	\$25,000		\$25,000	\$25,000	\$25,000	\$100,000	Continuing
Total	Continuing	\$100,000	\$25,000		\$25,000	\$25,000	\$25,000	\$100,000	Continuing



Department: Rescue

Project Title: Replacement of Progress St. Station

Project Location:

Project Status: New

Description and Justification:

The present building is 47 years old and in poor repair. Additionally, the building does not meet the space requirements of the squad. We have inadequate parking, office, storage and living space at this time. As Blacksburg Rescue has expanded to serve the community we have outgrown our space on Progress St. New ambulances and other specialized equipment will no longer physically fit into the building. We are forced to store at least one ambulance and several response units outside at this time. The building also does not meet current ADA access requirements.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Obligation									
Bonds	\$1,625,000				\$125,000		\$1,500,000	\$1,625,000	
Total	\$1,625,000				\$125,000		\$1,500,000	\$1,625,000	



Department: Parks & Recreation

Project Title: Huckleberry Trail Extension

Project Location: Prices Fork to Glade Road

Project Status: New

Description and Justification:

This project will assist in the construction of the Huckleberry Trail extension from Prices Fork to Glade Road. This extension would connect the Hethwood Community to the Heritage Park and then link to the National Forest. Grading, site amenities, and surfacing are needed for this project.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$100,000				\$100,000			\$100,000	
Total	\$100,000				\$100,000			\$100,000	

Department: Parks and Recreation

Project Title: New Wooden Gym Floor

Project Location: Gymnasium in Community Center

Project Status: New

Description and Justification:

Current gym flooring is old, has dangerous holes cut into it for poles. Gym projects an image on an old facility, below par when compared to recreation facilities in the area.

- New wooden gym floor would be lined for basketball, volleyball, tennis, badminton and soccer, with a walking tracked marked out around the area;
- Old floor has holes taped over because of poor installation of volleyball anchors;
- You cannot refinish the present flooring so it will always look old and worn;
- A new wooden floor can be refinished every year to look like new;
- Revenue from rentals and tournaments will at least triple with a new wooden floor.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$85,000		\$85,000					\$85,000	
Total	\$85,000		\$85,000					\$85,000	

Department: Parks and Recreation

Project Title: Outdoor Pool Design and Construction

Project Location: TBA

Project Status: New

Description and Justification:

This project is to design construction documents for a new outdoor pool complex. This would allow us to update the feasibility study, concept plans, and develop them into construction documents. Parks and Recreation Department is currently looking towards a partnership with a private source as well as the County.

	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General Obligation									
Bonds	\$180,000				\$180,000			\$180,000	
Total	\$180,000				\$180,000			\$180,000	

Department: Parks & Recreation

Project Title: Playground & Shelter Depreciation Fund

Project Location: Town-wide

Project Status: New

Description and Justification:

This project will set aside money for future purchases when the park systems playground equipment becomes outdated. This fund will insure the safety of the equipment, guarantee the Town keeps current with standards and replacement of equipment in a timely manner.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$15,000		\$15,000					\$15,000	Continuing
Total	\$15,000		\$15,000					\$15,000	Continuing

Department: Parks & Recreation

Project Title: Restroom Replacement in Parks

Project Location: Municipal Park, Tom's Creek Park

Project Status: New

Description and Justification:

This project will replace the 1 restroom in the Municipal Park or Tom's Creek Park. The restrooms are extremely old and difficult to clean, maintain and upgrade. We are requesting restrooms that are constructed of pre-cast concrete, built off-site and installed in a few hours. The concrete construction will limit the amount of vandalism that occurs to these structures and provide a new clean appearance for our park users. Over the next few years we plan to replace the other restrooms to meet this new standard.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$130,000	\$80,000			\$50,000			\$50,000	None
Total	\$130,000	\$80,000			\$50,000			\$50,000	None

Department: Parks and Recreation

Project Title: Resurfacing Tennis Courts

Project Location: Municipal Park

Project Status: New

Description and Justification:

Resurfacing of the municipal park tennis courts.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$20,000		\$20,000					\$20,000	
Total	\$20,000		\$20,000					\$20,000	

Department: Parks & Recreation

Project Title: Shelter Replacement

Project Location: Municipal Park

Project Status: New

Description and Justification:

To replace and upgrade the 3 picnic shelters in the Municipal Park. The shelters are 25+ in age and are used and rented nearly every day from April through October. Each shelter is from a different vendor and need to be upgraded to meet the park standards.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Obligation									
Bonds	\$45,000				\$45,000			\$45,000	
Total	\$45,000		-		\$45,000			\$45,000	·



Department: Planning & Engineering

Project Title: Building Permit Management System

Project Location: General Fund

Project Status: New

Description and Justification:

Funds are requested for Fiscal Year 2006/2007 for implementing a building permit management system. The current system is frequently failing and prevents staff from tracking inspection requests and results and permit applications and approvals in a timely manner. Building inspections are processed in a 24 hour period, and hundreds of inspections per week must be tracked. This funding will replace the current system with one that is integrated with other digital property data systems for improvements in file management as well as service delivery. Funds are requested for software, hardware, installation, training, and document storage.

	Total							Current	
Source of Funds	Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	5-Year Total	Future Years
General									
Fund	\$40,000		\$40,000					\$40,000	
Total	\$40,000		\$40,000	_				\$40,000	_

Department: Planning and Engineering

Project Title: Major Street Improvements

Project Location: Town-wide

Project Status: Ongoing

Description and Justification:

This project funds the Town Share (2%) of the designated streets within the VDOT Urban Highway Program. Five projects are currently included in the VDOT Six-Year Plan:

- 1) The Tom's Creek Road/U.S. 460 Interchange, construction to begin this Spring (total estimated cost \$10,120,000).
- 2) North Main Street improvements from College Avenue to Prices Fork Road per the Downtown Master Plan. Improvements will include a narrowed Main Street allowing for better pedestrian crossings, an enhanced pedestrian plaza and parking area fronting downtown businesses, and a roundabout at the intersection of Main Street and Prices Fork.
- 3) Intersection Improvements to enhance pedestrian safety and traffic flow: This project includes Ellett Road at South Main Street; Prices Fork Road at West Campus Drive; and Prices Fork Road at Tom's Creek Road.
- 4) North Main Street Improvements- This project is to widen Main Street to four lanes with landscaped medians, bike lanes, trails, and sidewalks from Giles Road to Mount Tabor Road, and shall include realigning Mount Tabor Road with Givens Lane.
- 5) Givens Lane Improvements and Progress Street Extension- This project widens Givens Lane to include bike lanes and sidewalks from Main Street to Chickahominy Drive. It will also extend Progress Street from its current terminus to Givens Lane.
- 6) Intersection Improvement to University City Boulevard and Prices Fork- This may be an improved signalized intersection or a round-a-bout. The project will include a pedestrian bridge crossing Prices Fork, however funding from the Town for the bridge shall not exceed \$300,000.
- 7) Huckleberry Trail Extension- This project will extend Huckleberry Trail along 460 and across Prices Fork Road to Heritage park.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General Obligation									
Bonds		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$400,000	
Total		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$400,000	

Department: Planning & Engineering

Project Title: Neighborhood Enhancement Grant Program

Project Location: Town-wide

Project Status: Prior Council-initiated program that is on-going.

Description and Justification:

This is a non-traditional operating and capital budget program which enhances Town-Neighborhood relations and facilitates physical improvements to private and public property that would not likely occur otherwise. Projects must meet pre-determined Council criteria for effectiveness and be approved by Council on an individual basis. This program incorporates private matching funds which would not otherwise be received as revenue.

Intangible benefits include increased citizen participation in civic activities, better formulation of neighborhood-Town partnering, and facilitating neighborhood organization that promotes communication and provides multiple private and public benefits.

Each grant award is limited to \$2,000 and requires a neighborhood match of cash and/or in-kind services (which can not a total of 25% of the neighborhood match).

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	On-going	\$22,000			\$10,000	\$15,000	\$15,000	\$40,000	
Total	On-going	\$22,000			\$10,000	\$15,000	\$15,000	\$40,000	



Department: Police

Project Title: Multi-Jurisdictional Firearms Training Facility

Project Location: 2366 Denhill Rd. Shawsville, VA

Project Status: New

Description and Justification:

The Blacksburg Police Department and the Montgomery County Sheriff's Department have shared a firearms training facility for more than twenty-five years. This facility when first developed years ago was in a rural undeveloped area of Town. However, over the pass ten to twelve years, housing development have been rapidly growing in and around the training facility. This growth has generated some great concern on the part of the residents regarding the safety and noise from use of the range. As the growth continued to rise in the area so did the number of complaints regarding the range. In working with the Montgomery County Sheriff, he has located some county property that we can construct a Firearms Training Facility upon. The board of Supervisors has already granted a special use permit for this property to be use as Firearms Training facility. We again are partnering with the Sheriff to develop a Firearm Training Facility at the mentioned location in Montgomery County. As in the past we do plan to share the cost to develop this training facility

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$20,000		\$20,000					\$20,000	
Total	\$20,000		\$20,000					\$20,000	

Department: Police

Project Title: Police Communications System

Project Location: 200 Clay Street, Blacksburg Police Department

<u>Project Status</u>: In Progress

Description and Justification:

The police department has completed a total rebuild of the department's communications system. The system that has been installed and placed in use is top of the line and has the capability to be up-graded to a trunking system when the need arises. However to keep this system operating at its peak, the equipment must be replaced/up-graded on a schedule instead of allowing the system to deteriorate to the point of the department's old system. The department's communications consultant has outlined a recommended replacement schedule: portable radios 4 – 5 years, mobile radios 6 – 7 years, control stations/repeaters approximately 10 years. In order to have the appropriate funding available for the continued up-grade/replacement communications equipment it is requested that funds be placed into the current CIP Police Communications System project so that the department personnel and the citizens can be assured of a reliable and up to date communications system.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	Ongoing	\$950,845	\$30,000			\$60,000	\$60,000	\$150,000	Ongoing
Total	Ongoing	\$950,845	\$30,000			\$60,000	\$60,000	\$150,000	Ongoing

Department: Police Department

Project Title: Traffic Committee and Neighborhood Traffic Control Program (NTCP)

Project Location: Town of Blacksburg

Project Status: Ongoing (Traffic Committee Funding Request New, NTCP Funding Request in

Progress)

Description and Justification:

This Capital Improvement Program request will allow the Traffic Committee to respond in a timely to hazardous conditions brought to the attention of the Committee by citizens and Town staff. These hazardous conditions are often extremely time sensitive and cannot await resolution through the regular CIP process. In the past, hazardous conditions brought to the Committees attention were addressed through a variety of funding alternatives. This CIP request will allow the Traffic Committee to function in the same manner directed by the Town Manager and/or Town Council. These funds will be administered by the Traffic Committee with oversight from the Town Manager's Office. An illustrative list of possible projects could include guard rail installation, signage installation, crosswalk or stop-bar striping, and ADA curb-cut installation.

Under the Neighborhood Traffic Control Program, funding will be used to assist with design, engineering, and construction costs for neighborhood traffic calming devices to reduce speeding, cut through traffic, and other traffic concerns. Additionally, staff employs permanent signage, striping, and physical measures each year in the neighborhood traffic control program. Additional years of funding will be used for comprehensive projects with neighborhoods. Approximately 4 or 5 neighborhoods are in the program in any given year.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$75,000		\$25,000			\$25,000	\$25,000	\$75,000	
Total	\$75,000		\$25,000			\$25,000	\$25,000	\$75,000	



Department: Public Works

Project Title: Curb, Gutter, and Sidewalk Replacement

Project Location: Town-wide

Project Status: In Progress

Description and Justification:

This project funds the replacement of old deteriorated, damaged or settled portions of curb, and gutter and sidewalk according to the attached schedule.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	continuing	continuing				\$43,200	\$39,000	\$82,200	continuing
Total	continuing	continuing				\$43,200	\$39,000	\$82,200	continuing

Curb, Gutter, and Sidewalk Replacement FY 2006/07 to FY 2010/11

Fiscal Year 2009/2010	Location Cambridge Road (From 700 Block to Newton Court)	Type Sidewalk	Length (If) 2700	Cost \$43,200
2010/2011	Crestview Drive (From 1300 Block to Park Drive)	Curb & Gutter	780	\$13,000
	Eckel Street (800 Block)	Curb & Gutter	630	\$10,000
	Crestview Drive (From Park Drive to Sunrise Drive) (Right side from Park Drive)	Curb & Gutter	1000	<u>\$16,000</u>
	(Night side from Falk Dilve)		Total:	\$39,000

Department: Public Works

Project Title: Old Town Hall Renovation

Project Location: Old Town Hall

Project Status: New

Description and Justification:

As a result of moving the community housing and neighborhood services groups over to the Bennett House, only about 30% of this town building is currently occupied (downtown police bike patrol and tow non-profit organizations). The current condition of the building interior is not suited for commercial office space and there are no immediate or long term plans to occupy this vacated space.

This project would provide funding to renovate the Old Town Hall Building to bring it back as close to it's original interior configuration as is practicable without sacrificing its historic architectural integrity. It would also include modifying the front exterior wall to restore the original storefront appearance. The intent would be to remove all interior partitions, false ceilings, radiators, restrooms, etc., added over the last century to recreate the expansive interior space of the original building. The interior space was originally approximately 28-feet wide by 83-feet long with 11-foot ceilings and no interior columns. The original 18-inch square metal ceiling tile remains and the original horizontal bead board wall treatment on the inside of the exterior walls may have survived as well.

This project would be a complete renovation of the interior space to include façade repair and improvement, new flooring, ceiling repair, windows, doors, HVAC system, plumbing system, electrical system, restroom addition, and roof replacement. Where appropriate, sustainable building techniques would be incorporated to increase energy efficiency, reduce building life cycle costs, and enhance indoor environmental quality. The resulting renovated space would be a highly desirable downtown commercial space that could produce significant rental income capable of providing a payback period of less than 7 years.

The FY 2008-09 request would provide funding for the architectural design/construction documentation and the future years request would provide the funding necessary for the renovation. The Public Works department would manage the renovation using different subcontractors to accomplish the work.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Obligation									
Bonds	\$180,000				\$20,000			\$20,000	\$160,000
Total	\$180,000		_	_	\$20,000	_		\$20,000	\$160,000

Department: Public Works

Project Title: Rental Property Maintenance

Project Location: Thomas-Conner House and Armory Building

Project Status: In Progress

Description and Justification:

This project provides funding to handle major maintenance and unexpected repairs to the Thomas-Conner House and the Armory Building, both rental properties owned by the Town. Examples of projects funded in past years include floor refinishing, interior and exterior painting, shutter replacement and porch repairs. Unspent funds remaining in the account at the end of each fiscal year to rollover to the next fiscal year to build a balance for large expenditures.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	continuing	continuing	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	continuing
Total	continuing	continuing	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	continuing

Department: Public Works

Project Title: Roof Replacement and Energy Upgrade

Project Location: Municipal Building

Project Status: In Progress

Description and Justification:

This project provides funding for the replacement of Town owned building roofs that are approaching the end of their useful life and/or are experiencing roof leaking problems due to damage or disrepair. This project also includes funding to upgrade roofs to increase the Energy Star rating of the roofs with respect to increasing reflectivity and decreasing radiant heat infiltration of the roof.

The FY 2008/09 request provides funding to replace the roof over the Municipal Building court facilities area and the roof over the Municipal Building courtroom/Town Council Chamber area. The future years request includes funding to upgrade the warehouse roof to increase its Energy Star rating and to replace the Progress Street Fire & Rescue Station building roof.

All funding requests include associated engineering fees where required to accomplish the roof replacement and all work will be performed by an outside contractor. All roof replacement projects will incorporate sustainable building techniques where practicable to enhance the energy performance of the new roof system and lower life cycle costs of the building.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Obligation									
Bonds	\$180,000				\$80,000			\$80,000	\$100,000
Total	\$180,000				\$80,000			\$80,000	\$100,000

Department: Public Works

Project Title: Storm Drainage Improvements

Project Location: Landsdowne Street

Project Status: New

Description and Justification:

This project funds storm drainage improvements on Landsdowne Street to correct a longstanding storm water problem from the public roadway onto private property. Asphalt curbing was installed several years ago as a temporary measure to mitigate the problem however this has proved to be inadequate. The proposed FY 2010/11 request would include funding to perform an engineering analysis of the storm water problem by a consultant to determine the magnitude of the problem and to assist staff with defining the appropriate scope of the storm drainage work. Public Works department crews would be used to perform the storm drainage work.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$30,000						\$30,000	\$30,000	
Total	\$30,000					_	\$30,000	\$30,000	

Department: Public Works

Project Title: Town Garage Renovations

Project Location: Public Works Complex

Project Status: New Project

Description and Justification:

This project provides for the renovation of the Town Garage to replace deteriorated interior and exterior metal panels and to enclose the existing end of the building for additional office and storage space. Moisture and chemicals have badly damaged many of the metal panels, especially in the area of the wash bay. Plans are to replace the panels and construct a masonry knee wall in the wash bay area. All damaged exterior metal panels will also be replaced. Upon completion, the entire garage building will be painted to provide a uniform appearance.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General Obligation Bonds	\$50,000					\$50,000		\$50,000	
Total	\$50,000					\$50,000		\$50,000	

Department: Public Works

Project Title: Traffic Signal Cabinet Upgrades

Project Location: Town-wide

Project Status: In Progress

Description and Justification:

This project provides funding to replace original traffic control cabinets installed over 25 years ago with current NEMA approved cabinets that will allow integration of future equipment such as OPTICOM preemption or video detection. Replacement parts for the older cabinets are no longer available and if damage to existing cabinets occurs, the intersection control and operation could be down for extended periods of time. The cost of the traffic signal cabinet upgrades is approximately \$18,000 per intersection. Work to continue over a three year period with one intersection completed each year. The priority of replacement is 1) Draper Road/Washington (to be completed in FY 2005/06), 2) Giles Road/Progress, and 3) Turner/Progress. All work to be done by Public Works crews.

	Total							Current	
Source of Funds	Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	5-Year Total	Future Years
General								1 0 10.1	
Fund	\$54,000	\$18,000	\$18,000					\$18,000	\$18,000
Total	\$54,000	\$18,000	\$18,000					\$18,000	\$18,000

Department: Public Works

Project Title: Traffic Signal Head Replacement

Project Location: Downtown Intersections

Project Status: In Progress

Description and Justification:

This project provides funding to upgrade our existing traffic signal heads in the downtown area to prevent signal failures at these intersections. Due to the age of the existing signal heads, they are showing signs of extreme wear both from a structural and an electrical standpoint. Replacement is proposed over a three year period. The prior allocation funding (FY 2005/06) covers the intersections at Washington Street/Draper Road, Progress Street/Turner Street, and Giles Road/Progress Street. FY 2006/07 funding covers the intersections at Roanoke Street/S. Main Street and College Avenue/N. Main Street. Future years funding covers the intersections at Turner Street/N. Main Street and Washington Street/S. Main Street. All work to be done by Public Works crews.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$68,000	\$20,000	\$24,000					\$24,000	\$24,000
Total	\$68,000	\$20,000	\$24,000					\$24,000	\$24,000

Department: Public Works

Project Title: Traffic Signal Replacement

Project Location: Town-wide

Project Status: In Progress

Description and Justification:

This project provides funding for the complete replacement of existing traffic signal equipment at the intersections of Country Club Drive/South Main Street and Heather Drive/Prices Fork Road. These intersections have equipment, poles, signal heads that are of extreme age. Parts are no longer available to maintain these intersections. At each intersection the poles and control equipment need to be upgraded. A failure of equipment or structures will place the intersection out of service. All work will be performed through VDOT and their regional signal contract.

This project also provides for the complete replacement of the existing traffic signal equipment at the intersection of Tom's Creek Road and University City Boulevard. This intersection is not physically configured appropriately and does not have the proper signalization equipment. As a result this intersection is inadequate and will only be further stressed after the completion of the US 460/Tom's Creek Road interchange project. The project includes \$49,000 for the engineering design (if required), lane modifications, and land acquisition costs. The lane modifications will be performed by Public Works. All other work will be performed through VDOT and their regional signal contract.

This project also provides an additional \$20,000 for a traffic engineering study on the intersection of Patrick Henry Drive and Progress Street to review the traffic impact on this intersection resulting from the Givens Lane road widening project scheduled to be completed in 2008/09.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Obligation									
Bonds	\$429,000					\$140,000		\$140,000	\$289,000
Total	\$429,000	-	_	_	_	\$140,000	_	\$140,000	\$289,000

Department: Public Works

Project Title: Transfers to Building Systems Depreciation Fund

Project Location: Various Town Buildings

Project Status: In Progress

Description and Justification:

This project supports the Major Building System replacement project by transferring funds to a depreciation fund, which is used to replace major building systems prior to their failure.

Source of Funds	Total Project Estimate	Prior Allocation	2005/06	2006/07	2007/08	2008/09	2009/10	Current 5-Year Total	Future Years
General									
Fund	continuing	continuing	\$45,833	\$45,833	\$45,833	\$45,833	\$45,833	\$229,165	continuing
Total	continuing	continuing	\$45,833	\$45,833	\$45,833	\$45,833	\$45,833	\$229,165	continuing

Transfers to Building Systems Depreciation Fund, 2006/07 -2010/11

Aquatic Center Description	Installation Date	<u>i</u>	Replacement Cost	Depreciation	FY Replacement
Heat Exchanger	2004	<u></u>	\$10 000 \$10 000	000 c#	2020
Vovader heat/cool package unit	1993	2 02	\$10,000	\$500	202
Z pack duct energy recovery system heat	1993	50 50	\$8.000	\$400	2013
1 gas fired water heater	1993	20	\$2,000	\$100	2013
1 gas fired boiler	1993	35	\$35,000	\$1,000	2028
Dectron Energy Recovery Unit	2003	15	\$300,000	\$20,000	2018
			\$365,000	\$24,000	
Five Chimneys					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
1 a/c split system	1993	20	\$4,000	\$200	2013
1 gas fired furnace	1993	15	\$3,000 \$7,000	\$200 \$400	2018
Golf Course					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
1 split a/c system	1994	15	\$5,000 \$5,000	\$333 \$333	2009
Municipal Building					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
1 heat pump	1993	15	\$3,500	\$233	2008
1 roof top package unit	1996	20	\$38,000	\$1,900	2016
1 roof top package unit	1991	20	\$20,000	\$1,000	2011
1 roof top package unit	1987	20	\$38,000	\$1,900	2007
1 a/c condenser split system	2001	15	\$7,000	\$467	2016
1 small condenser split system	2000	15	\$2,800 \$109,300	\$187 \$5,687	2015
Old Town Hall					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
3 window a/c units	2004	15	\$3,000	\$200	2019
1 gas fired boiler	1991	30	\$5,000 \$8,000	\$167 \$367	2021
Parks & Rec Administration					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
2 forced air furnaces	1998	20	\$6,000	\$300	2018
2 split a/c systems	1998	20	\$10,000	\$200	2018
	1	¦	\$16,000	\$800	! !

Transfers to Building Systems Depreciation Fund, 2006/07 -2010/11

Police Department Building					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
2 Trane roof top cooling & heating units	2003	20	\$30,000	009\$	2023
1 pneumatic control system	1982	20	\$15,000	\$750	2012
1 gas fired boiler	1982	20	\$25,000	\$1,250	2012
2 a/c condenser split systems	1998	15	\$8,000	\$533	2013
1 envirotech zone thermostat systems	1992	25	\$8,000	\$320	2017
			\$86,000	\$3,453	
Police Storage Building					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
1 gas fired furnace	1999	20	\$3,500	\$175	2019
			000,00	CZIE	
Price House					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
1 gas fired boiler	2001	30	\$5,000	\$167	2031
			\$5,000	\$167	
Price's Fork Rd. Fire House					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
2 split a/c systems	2005	20	\$16,000	\$800	2025
2 infrared tube heaters	1991	30	\$8,000	\$267	2021
2 forced air furnaces	1991	30	\$8,000	\$267	2021
2 a/c & heat pump systems	1998	15	\$8,000	\$533	2013
			\$40,000	\$1,867	
Progress St. Fire House					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
1 pneumatic control system	1982	30	\$15,000	\$200	2012
1 gas fired boiler	1983	30	\$10,000	\$333	2013
1 gas fired boiler	1982	30	\$25,000	\$833	2012
3 roof top a/c package units	1989	20	\$30,000	\$1,500	2009
2 split a/c systems	1989	20	\$16,000	\$800	2009
			\$96,000	\$3,966	
Purchasing Warehouse					
Description	Installation Date	Life	Replacement Cost	Depreciation	FY Replacement
Horizontal Furnace	2000	20	\$1,500	\$15	2020
3 window a/c units	1998	15	\$1,500	\$100	2013
1 through wall a/c unit	1995	15	006\$	\$60	2010
Exhaust Fan	1997	18	\$800	\$44	2015
3 infrared heaters	1991	20	\$1,500	\$75	2011
			\$6,200	\$354	

Transfers to Building Systems Depreciation Fund, 2006/07 -2010/11

tt Cost Depreciation FY Replacement \$4,500 \$281 2020 \$4,500 \$150 2018 \$3,000 \$150 2024 \$3,000 \$150 2024 \$4,500 \$300 2020 \$4,500 \$300 2015 \$2,500 \$300 2015 \$2,500 \$1,256 2015	nt Cost Depreciation FY Replacement \$1,500 \$75 2011 \$1,500 \$75 2011	nt Cost Depreciation FY Replacement \$10,000 \$250 2022 \$15,000 \$500 2012 \$10,000 \$333 2012 \$3,000 \$200 2011 \$38,000 \$1,283	nt Cost Depreciation FY Replacement \$20,000 \$800 2019 \$5,000 \$167 2024 \$25,000 \$967	nt Cost Depreciation FY Replacement \$4,000 \$200 2008 \$9,000 \$450 2024 \$500 \$33 2013 \$13,500 \$683
Replacement Cost \$4,500 \$3,000 \$4,500 \$3,000 \$3,000 \$3,000 \$4,500 \$3,000 \$3,000 \$3,000	Replacement Cost \$1,500 \$1,500	Replacement Cost \$10,000 \$15,000 \$10,000 \$310,000 \$3,000 \$3,000	Replacement Cost \$20,000 \$5,000 \$25,000	Replacement Cost \$4,000 \$9,000 \$5000 \$500
Life 16 20 20 20 20 15	Life 20	Life 40 30 30 15	Life 25 30	Life 20 20 15
Installation Date 2004 1998 1998 2004 2000	Installation Date 1991	Installation Date 1982 1982 1982 1996	Installation Date 1994 1994	Installation Date 1988 2004 1998
PW Administration Building Description 1 splt a/c system - training 1 forced air gas horizontal furnace - admin 1 splt a/c system - admin 1 forced air gas fired furnace - training 1 forced air gas fired furnace - lunchroom 1 split a/c system - lunchroom	PW Storage Building Description 1 gas fired furnace	Recreation Center Description 4 hot water air handlers 1 pneumatic temperature control system 1 gas fired boiler 1 roof top a/c package unit	Thomas-Conner House Description 2 a/c split systems 1 gas fired boiler	Town Garage Description 5 infrared gas fired heaters 2 gas fired tube heaters 1 window a/c unit

\$847,500

TOTAL EXISTING EQUIPMENT IN PROGRAM:

Department: Public Works

Project Title: Transfers to Equipment Depreciation Fund

Project Location: Not Applicable

Project Status: In Progress

Description and Justification:

This fund was established in FY 1977/78 to set aside each year, on a cumulative basis, enough funding to allow for the replacement of equipment that has reached its useful life. The list on the following pages contains equipment presently included in the fund. Depreciation proposed for 2006/07 and future years are also displayed. Funding in this manner eliminates instances in which a large equipment purchase for the General Fund, Water and Sewer Fund, Golf Course Fund, CDBG Fund, and Waste Management Fund would require an increase in taxes, fees or utility service rates. An itemized listing of vehicles and equipment is included in the following pages. A total \$15,864 in General Fund depreciation transfers were saved each fiscal year as a result of delaying four equipment purchases based on their current condition. The replacement cost of the equipment not purchased totals \$194,000.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	continuing	continuing	\$615,099	\$615,099	\$615,099	\$615,099	\$615,099	\$3,075,495	continuing
Golf Fund	continuing	continuing	\$10,690	\$10,690	\$10,690	\$10,690	\$10,690	\$53,450	continuing
W&S Fund	continuing	continuing	\$128,332	\$128,332	\$128,332	\$128,332	\$128,332	\$641,660	continuing
Waste Mgt.	continuing	continuing	\$21,840	\$21,840	\$21,840	\$21,840	\$21,840	\$109,200	continuing
CDBG	continuing	continuing	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000	continuing
Total	continuing	continuing	\$779,961	\$779,961	\$779,961	\$779,961	\$779,961	\$3,899,805	continuing

#	DescriptionFY AcquiredLifeSedan, Economy20017Sedan, Economy20017	Life 7		Replaceme	ant Cost 14,000 14,000	Depreciation 2,000 2,000	FY Replacement 2008
Sedan, Economy 2001	2001		. ~		14,000 28,000	2,000 4,000	200
!!							
Explorer, 4WD		2005 7	/		23,000	3,286	2012
Pickup, 4WD, Crew Cab	-	2005 7	_ `		35,000	5,000	2012
Truck-Dump, Tandem	Tandem 1998		တ		70,000	7,778	2007
Truck-Dump	2001		0		22,000	6,111	2010
Truck-Dump, 4WD	tWD 2001		ග :		65,000	7,222	2010
Paver-Asphalt 1998	1998		7		32,000	2,909	2009
. Roller-Asphalt 2000	2000		13		30,000	2,308	2013
Sweeper-Street	2000		10		101,000	10,100	2010
Backhoe 2001	e 2001		10		65,000	005'9	2011
Grader 1989	1989		17		000'06	0	2006
Loader 1999	1999		12		000'68	7,417	2011
Traffic Message Board	age Board 2001		16		11,000	889	2017
Arrow Board 1995	1995		16		10,000	625	2011
F150 Pickup 2002	2002		_		19,000	2,714	2009
Van-Cargo-E250 2005	2005		_		35,000	2,000	2012
Truck-Pick-up, 3/4 ton 4WD	2001		<u> </u>		35,000	5,000	2008
Truck-Pick-up, 3/4 ton 4WD 2002	2002		•	_ (35,000	5,000	2009
Genie Hydraulic Lirt Diakiin E250 SC 4WD	2001 4M/P		- '	N .	18,000	1,500	2013
2003	2003		`		65.000	6,500	2010
Tractor, 32 HP 2001	32 HP 2001		12		19,000	1,583	2013
2001	2001		7		22,000	3,143	2008
SUV, Compact 2004	2004		7		30,000	4,286	2011
SUV, Standard 2005	2005		_		22,000	3,143	2012
SUV, Standard 2001	2001		_		22,000	3,143	2008
2006	2006		7		20,000	2,857	2013
EO-101 SUV, Economy 2001 7	2001		7		19,000	2,714	2008
1 ton 4WD 2001	1 ton 4WD 2001		7		40,000	5,714	2008
2005	2005		15		20,000	4,667	2020
EO-901 Trailer, Low Boy 2001 16	2001		16		18,000	1,125	2017
Truck-Ladder	1999		20		800,000	40,000	2019
	2005		50		350,000	17,500	2025
i i uck-Equipment	2004	_	7		000,000	000,1	2020

C	2
FY Replacement 2013 2013 2013 2013 2013 2013 2013 2013	2012
Depreciation 15,000 20,000 11,050 4,286 4,286 4,286 4,286 5,000 5,000 5,000 5,000 5,000 3,143 4,286 3,286 3,286 3,286 3,286 3,286 3,286 3,286 3,286 4,286 3,286 3,286 3,286 3,286 3,286 4,286	3,286
Replacement Cost 300,000 400,000 221,000 40,000 30,000 30,000 25,000 14,000 20,000 40,000 10,000 11,000 12,000 12,000 22,000 23,000 23,000 23,000 23,000 23,000 23,000 23,000 23,000 23,000 23,000 23,000 23,000	23,000
Ei	7
FY Acquired 1993 1993 1988 1998 2002 2006 2001 2001 2007 2006 2007 2007 2007 1998 1998 1998 1998 1998 2001 2001 2001 2001 2001 2001 2002 2002 2002 2002 2002 2002 2002 2002 2002 2002 2002 2002 2002 2002 2005 2005	2005
Description Mobile Air Unit (Chasis) Pumper Pumper Truck-Brush Truck-Pick-up, F-550 4WD SUV, Full Size Sedan, Full Size Sedan, Full Size Sedan, Full Size Suv, Economy Pickup-F150 Truck-Pick-up, 3/4 ton 4WD Mower-Fractor w/Flail Arm Truck-Pick-up, 1/2 ton 4WD Truck-Pick-up, 1/2 ton 4WD Truck-Pick-up, 1/2 ton 4WD Truck-Pick-up, F550 4WD Truck-Pick-up, F550 4WD Truck-Pick-up, F550 ton 4WD SUV, Standard-Daniel SUV, Standard-Daniel SUV, Standard SUV, Economy Truck-Pick-up, F550 ton 4WD SUV, Full Size Sedan, Full Size	Sedan, Full Size
Vehicle # FD-09 FD-09 FD-10 FD-11 FD-11 FD-17 FD-24 FI-101 GR-803 GR-803 GR-803 GR-803 GR-803 HT-401 HT-503 HT-404 HT-503 HT-901 IN-101 MP-102 MP-102 MP-023 PD-023 PD-023 PD-024 PD-025 PD-025	PD-054
Equip.# 50005 50009 50010 559 50017 50013 486 485 511 466 95138 9468 625 526 628 9733 98109 304 9733 98109 434 435 420 443 512 514 511 518 672	671

FY Replacement 2012 2013 2013 2013 2013 2013	2007 2008 2008 2010	2009 2007 2012 2010 2008	2008 2007 2008 2012 2008	2008 2012 2007 2007 2008	2013 2013 2013 2013 2010 2010 2008	2011 2010 2007 2006
Depreciation F 3,286 4,286 3,143 3,143 4,286	4,231 3,571 4,286 4,286	3,143 7,000 7,000 4,800 3,143	3,143 3,143 2,000 4,000 6,143	2,857 2,857 8,571 17,857 17,857	21,429 17,143 8,571 8,571 5,000 6,111 6,500 3,818	6,500 6,111 0,500
Replacement Cost 23,000 30,000 22,000 22,000 30.000	55,000 25,000 30,000 30,000	22,000 42,000 42,000 24,000 22,000	22,000 22,000 14,000 28,000 43,000	20,000 20,000 60,000 60,000 125,000	450,000 120,000 60,000 35,000 55,000 65,000 42,000	35,000 35,000 55,000 65,000 42,000
Life	13	V 9 9 9 7 V 2 1 0 0 1 V	~~~~	~~~~~	5 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	, 7 9 10 13
FY Acquired 2005 2006 2006 2006 2006	1994 2001 2001 2003	2002 2001 2000 2005 2001	2001 2000 2001 2005 2005	2001 2005 2000 2000 2001 2005	1992 1999 2005 2005 2001 2001 1997	2004 2001 1993
Description Sedan, Full Size SUV, Full Size SUV, Standard SUV, Standard SUV, Full Size	Van, Evidence Van, Standard Truck-Pick-up, 3/4 ton 4WD Truck-Pick-up, 3/4 ton 4WD	SUV, Standard Mowers (6) Mowers (6) Leaf Boxes SUV, Standard-Gregg	SUV, Standard SUV, Standard Sedan, Economy Van, 15-Passenger Van, 20-Passenger	Van, Mini Truck-Pick-up First Response Vehicle Sedan, Full Size Ambulance, Type II Ambulance-4WD	Rescue Crash Truck Ambulance-Type II Tahoe 4WD Tahoe 4WD Truck-Pick-up, 3/4 ton 4WD Truck-Dump Truck-Dump Backhoe Uniloader	Truck-Pick-up, 3/4 ton 4WD Truck-Dump Backhoe Uniloader
Vehicle # PD-055 PD-061 PD-062 PD-063 PD-064	PD-931 PI-301 PK-401 PK-402	PL-101 PL-801 PL-901 PN-101	PW-101 RC-102 RC-201 RC-302 RC-304	RC-305 RC-401 RS-03 RS-04 RS-50 RS-50	RS-54 RS-86 RS-R1 SD-401 SD-501 SD-702 ST-101	SW-401 SW-501 SW-701 SW-702
Equip. # 629	33931 460 467 566	515 358 349 426	424 364 459 682 465	479 669 395 401 487	4054 396 711 712 703 453 448 464 96126	590 462 9298

FY Replacement 2012 2009 2012 2009	2007 2016 2012 2011	2012 2010 2010 2016 2016 2012 2014	2012 2007 2011 2015 2008 2013 2012 2016 2010 2010
დი ⊳ენ	2,857 2,500 3,000 2,333		4,286 4,286 4,286 4,286 4,286 4,286 5,000 6,500 7,600 6,500
Depreciation 1,273 7,143 2,857 5,000 615,099	<u> </u>	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	4,44,5,0,44,4,0,0,5,4,4,0
Replacement Cost 14,000 50,000 20,000 25,000 6,660,000	20,000 30,000 18,000 14,000 82,000	20,000 50,000 50,000 14,000 14,000 14,000 14,000	30,000 30,000 30,000 74,000 30,000 30,000 30,000 30,000 44,000 44,000 44,000
Life 111 7 7 7 5 5	7	7 0 10 10 10 8	トトト
FY Acquired 2001 2002 2005 2004	2000 2004 2006 2005	2005 2001 2001 1996 2005 2005	2005 2005 2005 2005 2005 2005 2005 2006 2006
Description Air Compressor Truck-Bucket Truck-Pick-up, 1/2 ton 4WD Grand Cherokee	Truck-Pick-up Tractor, 40 HP Sprayer Mowers - (2)	d Truck-Pick-up, 1/2 ton 4WD Truck-Dump Leaf Machine Leaf Machine Leaf Machine Leaf Machine Leaf Machine	Truck-Pick-up, 3/4 ton 4WD Truck-Pick-up, 3/4 ton 4WD Truck-Pick-up, 3/4 ton 4WD Sewer Pump Van, 4WD Sewer TV System Truck-Pick-up, 3/4 ton 4WD Truck-Pick-up, 3/4 ton 4WD Truck-Pick-up, 3/4 ton DRW Truck-Dump Backhoe Air Compressor Sewer Washer Vacuum Exavator
Vehicle # SW-901 TE-401 TE-403 AM-101	Fund GC-402 GC-801 GC-810 GC-812	Waste Management Fund 626 WM-401 449 WM-501 451 WM-502 506 WM-901 95101 WM-904 9383 WM-905 9356 WM-906 507 WM-907	PS-401 PS-402 PS-403 PS-902 SE-301 SE-301 SE-403 SE-501 SE-904 SE-904
Equip. # 436 516 588	Golf Course Fund 413 GC 9274 GC 750 GC 624 GC	Waste Mana 626 449 451 506 95101 9383 9356 507	Water & Sewer Fund 9827 PS-40 26 PS-40 9095 PS-90 417 SE-30 417-A SE-30 7 7 SE-40 7 7 SE-40 522 SE-40 9514 SE-50 98169 SE-70 436 SE-90 9561 SE-90

FY Replacement 2007	2013	2012	2013	2010	2010	2014	2015	2012	2011	2016	2012	
2,857	4,286	3,571	4,286	5,556	6,667	7,100	6,500	7,417	3,818	7,143	1,273	_
Replacement Cost Depre	30,000	75,000	30,000	50,000	000'09	71,000	65,000	89,000	42,000	100,000	14,000	1,153,000
Life	- 1	_	7	တ	တ	10	10	12	7	14	7	
FY Acquired 2000	2006	2002	2006	2001	2001	2004	2005	2000	2000	2002	2001	
Description Truck-Pick-up	Pickup-F150	I ruck-Pick-up, 1/2		Truck-Dump					Uniloader	Backhoe, Heavy Track	Air Compressor	
Vehicle # UB-402	UI-101	UI-401	WA-401	WA-501	WA-502	WA-601	WA-701	WA-703	WA-704	WA-705	WA-902	
Equip. # 9939	Ö	27.9	393	450	447	629	229	455	422	523	428	

779,961

8,113,000

Department: Technology

Project Title: SAN – Storage Area Network / Network Virtualization

Project Location: All

Project Status: New

Description and Justification:

This project is fund the purchase of a Storage Area Network (SAN) and network virtualization software.

We are at a cross road for our network. We are out of server storage space, electrical power, air conditioning, and have almost reached our limit of tape backup capabilities. SAN and data storage virtualization technologies eliminate the need for tape backup, enable data storage redundancy, spread the networking load over multiple locations – thus giving us tremendous business continuity as the dependence on one data center is reduced. Further, this allows us to have all data appear together even though our IT resources are spread across multiple locations, thus giving us tremendous IT reliability. This project coupled with the server virtualization project, take Blacksburg's IT to the leading edge of current technology and ensure us continuous, dependable, and scalable IT data structure.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General Fund	\$75,000		\$75,000					\$75,000	\$40,000
Total	\$75,000		\$75,000					\$75,000	\$40,000

Department: Technology

Project Title: Technology Replacement

Project Location: All

Project Status: Ongoing

Description and Justification:

This project will set aside funding to replace approximately one third (1/3) of the desktop and laptop computers every year. In addition this fund will replace network printers across the town – printers typically have a life of 4 to 5 years. Many of these printers have been replaced by the Ricoh copiers that are on 3 year leases. There are approximately 180 desktop and laptop computers are in use now by town staff (there is an additional 30 in use by Blacksburg Transit that is not covered by this fund). This count grows by 3 or 4 a year due to new positions and increased workforce automation.

The cost per PC is approximately \$1300 per desktop PC and about \$2300 for a laptop computer. It is anticipated we will need to replace 50 desktops and 15 laptop computers per year.

In FY04 we replaced 49 desktops, 8 laptops, and 5 printers

In FY05 we replaced 49 desktops and 9 laptops. We replaced 3 printers.

In FY06 we replaced 30 desktop and 9 laptop computers. We will replace 3 or 4 printers.

This funding will allow the Technology Department to keep modern computer systems of 3 years and newer on the desks of the town employees so we can maintain out strategic technology edge. This fund is not intended to replace server and infrastructure hardware.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$644,154	\$539,154	\$105,000		\$105,000	\$105,000	\$105,000	\$420,000	Continuing
Total	\$644,154	\$539,154	\$105,000		\$105,000	\$105,000	\$105,000	\$420,000	Continuing

Department: Town Manager

Project Title: Downtown Improvements: College Avenue Promenade

Project Location: College Avenue/Henderson Lawn

Project Status: New

Description and Justification:

Designs and constructs improvements to College Avenue and Henderson Lawn as recommended by the Downtown Master Plan. The College Avenue Promenade is the marquee project included in the Downtown Master Plan and will result in the creation of an enhanced pedestrian streetscape and a town/university green space on Henderson Lawn that will serve as Blacksburg's town square.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General Obligation									
Bonds	\$1,531,500	\$781,500			\$750,000			\$1,531,500	
TEA-21									
Grant	\$122,000	\$122,000						\$122,000	
Total	\$1,653,500	\$903,500			\$750,000			\$1,653,500	

Department: Town Manager's Office

Project Title: Municipal Complex Expansion and Town Hall Renovations

Project Location: Downtown – Government/Civic area

Project Status: New

Description and Justification:

This project will fund the expansion of the Municipal Complex and existing Town Hall renovations. The expansion of the municipal complex will provide improved and expanded conference and public meeting space, office/work space, improved service delivery areas and civic space. This may include the acquisition of property, renovation or construction of existing or new buildings, renovation and use of existing town properties, or the purchase and renovation of condominium space.

The expansion and renovation project is intended to solve immediate space issues as well as secure the future presence of the town government center and civic uses located in the downtown district. These improvements further the vision identified in the 2001 Comprehensive Plan of a municipal/civic core in the Draper/Clay/Washington/Miller blocks of downtown.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$4,110,000		\$1,400,000	\$1,400,000	\$50,000	\$1,260,000		\$4,110,000	
Total	\$4,110,000		\$1,400,000	\$1,400,000	\$50,000	\$1,260,000	-	\$4,110,000	_

Department: Town Manager/Community Relations Office

Project Title: WTOB Digital Upgrade

Project Location: 300 South Main Street and 203 Washington Street

<u>Project Status</u>: In progress

Description and Justification:

In fiscal year 06/07 the Community Relations Offices will utilize existing and requested CIP funding to conclude the WTOB Channel 2 upgrade. This upgrade includes the full digital transition of the Five Chimneys facility and the Town Council Chambers.

Improvements to date include the thorough study of the existing equipment and resources used by WTOB, the subsequent purchase of production and post production equipment, and graphic and audio implements for improvement of production quality. The new MediaXtreme bulletin board system was one noticeable change made through this project.

Primary focus in fiscal year 06/07 will be to utilize existing CIP funding to initiate renovations to the technology infrastructure of Town Council Chambers, installation of a video server at Five Chimneys, and full implementation of streaming video on the web. The upgrade of Town Council Chambers will integrate seamlessly with the Five Chimneys infrastructure improvement, Technology department needs, as well as the provisions of the cable provider. Chamber improvements would include, at a minimum, new digital robotic cameras, digital video capturing, multi media presentation upgrades, control booth renovations and/or reconstruction, and lighting and projection improvements.

Requested fiscal year 06/07 funding would allow for the purchase of new digital video cameras, for both public access training and program advancement, and town employee useage. This project would also replace several in-house production cameras that are more than 10 years old. Additional production equipment would also be purchased to replace maintenance intensive equipment, and improve overall quality of programming and efficiency of post production processes.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
General									
Fund	\$217,000	\$170,900	\$46,100					\$217,000	
Total	\$217,000	\$170,900	\$46,100					\$217,000	



Department: Transit

Project Title: Blacksburg Transit Multimodal Facility

Project Location: Perry Street

Project Status: In progress.

Description and Justification:

Virginia Tech in conjunction with Blacksburg Transit is in the process of developing a centralized transit facility on campus to promote alternative transportation. The tentative location is on Perry Street, behind Cowgill / Whittemore Hall. The facility will include a large parking structure (600-800 cars), several retail businesses (i.e. coffee shop, bicycle repair, restaurants) and a multi-modal area for Blacksburg Transit. This major hub will include student amenities such as individual storage lockers, a large map of campus, a courtesy phone, an information kiosk, and a lobby space for customers to interact and wait for buses. In FY 04, Blacksburg Transit received concept funding; in FY 05 Blacksburg Transit received A&E and in FY 07 Blacksburg Transit is requesting construction funding. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$8,520,000	\$520,000	\$8,000,000					\$8,000,000	Cont.
State	\$550,000	\$50,000	\$500,000					\$500,000	Cont.
Local	\$1,580,000	\$80,000	\$1,500,000					\$1,500,000	Cont.
Total	\$10,650,000	\$650,000	\$10,000,000					\$10,000,000	

Department: Transit

Project Title: BT Access Body on Chassis (BOC) Van Expansion

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

Over the next five years, Blacksburg Transit would like to expand the fleet by five heavy duty BOCs to help achieve compliance with regulations with ADA. In addition, Blacksburg Transit may be purchasing heavy duty BOC's to expand service into Christiansburg. The final number and type of vehicles will be determined by the Town of Christiansburg. The proposed schedule for BOC Expansion per fiscal year is as follows: FY 07 – three heavy duty BOCs; FY 08 – two heavy duty BOC; FY 09 – one heavy duty BOC; FY 10 – one heavy duty BOC; and FY 11- one heavy duty BOC. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$708,800		\$259,200	\$ 176,000	\$89,600	\$91,200	\$92,800	\$708,800	Cont.
State	\$62,456		\$17,496	\$17,600	\$8,960	\$9,120	\$9,280	\$62,456	Cont.
Local	\$114,744		\$47,304	\$26,400	\$13,440	\$13,680	\$13,920	\$114,744	Cont.
Total	\$886,000		\$324,000	\$220,000	\$112,000	\$114,000	\$116,000	\$886,000	

Department: Transit

Project Title: BT Access Body on Chassis (BOC) Van Replacement

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

Blacksburg Transit has developed a replacement program for the BOC and minivan fleet, which meets local, state, and federal regulations that govern public safety. The proposed schedule for BOC replacement per fiscal year is as follows: FY 07 – one heavy duty BOC; FY 08 – none; FY 09 – three heavy duty BOCs; FY 10 – two heavy duty BOCs and FY 11- two heavy duty BOC's. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of	Total Project	Prior						Current 5-Year	Future
Funds	Estimate	Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Total	Years
Federal	\$1,246,320	\$523,120	\$86,400		\$268,800	\$182,400	\$185,600	\$723,200	Cont.
State	\$130,458	\$61,378	\$5,400		\$26,880	\$18,240	\$18,560	\$69,080	Cont.
Local	\$181,122	\$69,402	\$16,200		\$40,320	\$27,360	\$27,840	\$111,720	Cont.
Total	\$1,557,900	\$ 653,900	\$108,000		\$336,000	\$228,000	\$232,000	\$904,000	

Department: Transit

Project Title: Fixed Route Bus Expansion

Project Location: Blacksburg Transit Facility

<u>Project Status</u>: In progress.

Description and Justification:

Blacksburg Transit in conjunction with Virginia Tech is working on the development and construction of a multi-modal transportation center at Perry Street and preparing for ACC expansion (football and basketball). In response, Blacksburg Transit is requesting three new buses a year for the next 5 years. The proposed schedule for bus expansions per fiscal year is as follows: FY 07 – three 40' buses; FY 08 -three 40' buses; FY 09 - three 40' buses; FY 10 - three 40' buses and FY 11- three 40' buses. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$5,443,360	\$1,372,960	\$783,360	\$798,720	\$814,080	\$829,440	\$844,800	\$4,070,400	Cont.
State	\$581,998	\$204,334	\$48,960	\$79,872	\$81,408	\$82,944	\$84,480	\$377,664	Cont.
Local	\$778,842	\$138,906	\$146,880	\$119,808	\$122,112	\$124,416	\$126,720	\$639,936	Cont.
Total	\$6,804,200	\$1,716,200	\$979,200	\$998,400	\$1,017,600	\$1,036,800	\$1,056,000	\$5,088,000	

Department: Transit

Project Title: Fixed Route Bus Replacement

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

A replacement program for our base bus fleet has been developed and updated which meets the local, state, and federal regulations that govern public safety. The proposed schedule for bus replacements per fiscal year is as follows: FY 07 – one spare parts package and one spare engine; FY 08 - five 40' buses, one spare parts package; FY 09 – five 40' buses, two spare parts packages and one spare engine; FY 10 – five 40' buses, two spare parts packages, and one spare engine; and FY 11 - two 40' bus and two spare parts packages. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$4,936,960	\$32,960	\$57,760	\$1,348,800	\$1,437,440	\$1,462,240	\$597,760	\$4,904,000	Cont.
State	\$492,505	\$4,271	\$3,610	\$134,880	\$143,744	\$146,224	\$59,776	\$488,234	Cont.
Local	\$741,735	\$3,969	\$10,830	\$202,320	\$215,616	\$219,336	\$89,664	\$737,766	Cont.
Total	\$6,171,200	\$41,200	\$72,200	\$1,686,000	\$1,796,800	\$1,827,800	\$747,200	\$6,130,000	Cont.

Department: Transit

Project Title: Radio Replacement and Expansion Program

Project Location: Blacksburg Transit Facility

<u>Project Status</u>: In progress.

Description and Justification:

Blacksburg Transit has developed a replacement and expansion program for radios to maintain our system. The proposed schedule for radio replacement per fiscal year is as follows: FY07 – thirty batteries for handhelds and three radios; FY 08 – ten batteries for handhelds; FY 09 – ten batteries for handhelds: FY 10 – ten batteries for handhelds and three radios and FY 11- ten batteries for handhelds. As with all transit capital projects, if grants are unavailable the project may be deferred.

	Total							Current	
Source	Project	Prior						5-Year	Future
of Funds	Estimate	Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Total	Years
Federal	\$11,788	\$2,560	\$4,147	\$704	\$717	\$2,918	\$742	\$9,228	Cont.
State	\$1,023	\$256	\$259	\$70	\$72	\$292	\$74	\$767	Cont.
Local	\$1,925	\$384	\$778	\$106	\$108	\$438	\$111	\$1,541	Cont.
Total	\$14,736	\$3,200	\$5,184	\$880	\$896	\$3,648	\$928	\$11,536	

Department: Transit

Project Title: Shelter, Amenities, and Bike Rack Replacement and Expansion Program

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

Blacksburg Transit has put together an expansion /replacement program to maintain pace with the shelter needs in the community. Each year replacement parts and glass are needed for upkeep of current shelters. As routes are reviewed each year, shelters may be requested and installed at new stops. Replacement bike racks are needed each year due to damage and age. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$94,432	\$25,324	\$18,868	\$11,360	\$11,360	\$17,200	\$10,320	\$69,108	Cont.
State	\$9,082	\$2,879	\$1,179	\$1,136	\$1,136	\$1,720	\$1,032	\$6,203	Cont.
Local	\$14,526	\$3,452	\$3,538	\$1,704	\$1,704	\$2,580	\$1,548	\$11,074	Cont.
Total	\$118,040	\$31,655	\$23,585	\$14,200	\$14,200	\$21,500	\$12,900	\$86,385	

Department: Transit

Project Title: Simulator Acquisition and on-going Maintenance Costs

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

Blacksburg Transit will be proposing to purchase a Training Simulator in FY 07, in an effort to standardize the training procedures. By making this purchase, it will allow us to recreate accident scenes, reinforce consequences of poor judgment, improve scanning abilities and cover specific training objectives, in a cost & time effective manner. There is the potential that other town departments could utilize this equipment for their training (i.e. police, public works and defensive driving). As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$260,000		\$212,000	\$12,000	\$12,000	\$12,000	\$12,000	\$260,000	Cont.
State	\$18,050		\$13,250	\$1,200	\$1,200	\$1,200	\$1,200	\$18,050	Cont.
Local	\$46,950		\$39,750	\$1,800	\$1,800	\$1,800	\$1,800	\$46,950	Cont.
Total	\$325,000		\$265,000	\$15,000	\$15,000	\$15,000	\$15,000	\$325,000	

Department: Transit

Project Title: Staff Vehicle Expansion

Project Location: Blacksburg Transit Facility

<u>Project Status</u>: In progress.

Description and Justification:

The proposed schedule for staff vehicle expansion per fiscal year is as follows: FY 07 – one admin staff vehicle and one boom truck; FY 08 – one operations staff vehicle, one maintenance pick-up truck, and one management staff vehicle; FY 09 – one admin staff vehicle; FY 10 – one maintenance staff vehicle and FY 11- one management staff vehicle. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$239,552	\$23,664	\$60,240	\$90,640	\$20,608	\$21,200	\$23,200	\$215,888	Cont.
State	\$21,696	\$2,366	\$3,765	\$9,064	\$2,061	\$2,120	\$2,320	\$19,330	Cont.
Local	\$38,192	\$3,550	\$11,295	\$13,596	\$3,091	\$3,180	\$3,480	\$34,642	Cont.
Total	\$299,440	\$29,580	\$75,300	\$113,300	\$25,760	\$26,500	\$29,000	\$269,860	_

Department: Transit

Project Title: Staff Vehicle Replacement

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

Blacksburg Transit has developed a replacement program for staff vehicles, which meets the local, state and federal regulations that govern public safety. The proposed schedule for staff vehicle replacement per fiscal year is as follows: FY 08 - two administrative staff cars, one director vehicle and one operations manager vehicle; FY 09 - one maintenance manager vehicle and one operations staff vehicle; FY 10 - one maintenance manager vehicle and FY 11- two administrative staff car, one maintenance pick-up truck and one management car. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$292,144	\$37,536		\$88,880	\$49,280	\$27,360	\$89,088	\$254,608	Cont.
State	\$29,215	\$3,754		\$8,888	\$4,928	\$2,736	\$8,909	\$25,461	Cont.
Local	\$43,821	\$5,630		\$13,332	\$7,392	\$4,104	\$13,363	\$38,191	Cont.
Total	\$365,180	\$46,920		\$111,100	\$61,600	\$34,200	\$111,360	\$318,260	

Department: Transit

Project Title: Technology Replacement and Expansion Program

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

In conjunction with the Technology Department, Blacksburg Transit has development a replacement and expansion program for computers, laptops, software and related technology. The proposed schedule for technology replacement per fiscal year is as follows: FY 07 – four lap tops and seventeen computers; FY 08 – two laptops, ten computers, and infrastructure costs per ITS; FY 09 - two laptops, eleven computers, server replacement, tape back-up replacement and infrastructure costs per ITS; FY 10 – two laptops, twelve computers and infrastructure costs per ITS; FY 11- two laptops, twelve computers, and infrastructure costs per ITS. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$168,368	\$38,800	\$29,584	\$19,200	\$35,264	\$22,576	\$22,944	\$129,568	Cont.
State	\$16,900	\$5,053	\$1,849	\$1,920	\$3,526	\$2,258	\$2,294	\$11,847	Cont.
Local	\$25,192	\$4,647	\$5,547	\$2,880	\$5,290	\$3,386	\$3,442	\$20,545	Cont.
Total	\$210,460	\$48,500	\$36,980	\$24,000	\$44,080	\$28,220	\$28,680	\$161,960	

Department: Transit

Project Title: Transit Capital Assets Program

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

This program will position Blacksburg Transit to have funds available for future capital acquisitions.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal									Cont.
State									Cont.
Local	\$250,000		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	Cont.
Total	\$250,000	_	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	

Department: Transit

Project Title: Transit Facility Expansion and Furnishings

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

Blacksburg Transit has received several grants totaling \$ 4,100,000 for upgrades to the current transit facility. Completion of construction for this project is projected to be in August 2006. In FY 07 Blacksburg Transit would like to request furnishings for the new facility. As with all transit capital projects, if grants are unavailable the project may be deferred.

	Total							Current	
Source of	Project	Prior						5-Year	Future
Funds	Estimate	Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Total	Years
Federal	\$3,520,000	\$3,280,000	\$240,000					\$240,000	Cont.
State	\$370,600	\$355,600	\$15,000					\$15,000	Cont.
Local	\$509,400	\$464,400	\$45,000					\$45,000	Cont.
Total	\$4,400,000	\$4,100,000	\$300,000					\$300,000	

Department: Transit

Project Title: Transit Facility Maintenance Cost program

Project Location: Blacksburg Transit Facility

<u>Project Status</u>: In progress.

Description and Justification:

Each year there are several regular maintenance requirements for the transit facility, which are eligible for capital funding. In addition, to maintaining our state-of-the-art maintenance facility, new equipment will be required in the future. As with all transit capital projects, if grants are unavailable the project may be deferred.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	\$292,000	\$72,000	\$40,000	\$40,000	\$40,000	\$40,000	\$60,000	\$220,000	Cont.
State	\$29,380	\$8,880	\$2,500	\$4,000	\$4,000	\$4,000	\$6,000	\$20,500	Cont.
Local	\$43,620	\$9,120	\$7,500	\$6,000	\$6,000	\$6,000	\$9,000	\$34,500	Cont.
Total	\$365,000	\$90,000	\$50,000	\$50,000	\$50,000	\$50,000	\$75,000	\$275,000	

Department: Transit

Project Title: Trip Planner

Project Location: Blacksburg Transit Facility

Project Status: In progress.

Description and Justification:

Blacksburg Transit is in the process of completing Phase I of BTRIP with the installation of AVL/GPS equipped Mobile Data Terminals (MDT) onboard our vehicle and Computer Aided Dispatch (CAD) in our facility. In Phase II, the data collection from Phase I will be used to help passengers access real-time route/schedule information online, via telephone, through acquisition and deployment of the trip planner. The cost for Phase II has been divided into two years due to cuts in the budget.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Federal	62,464	28,000	14,464	20,000				34,464	Cont.
State	7,314	4,410	904	2,000				2,904	Cont.
Local	8,302	2,590	2,712	3,000				5,712	Cont.
Total	78,080	35,000	18,080	25,000				43,080	



Department: Planning and Engineering

Project Title: Alleghany Tank Inspection

Project Location: Clay Street

Project Status: New

Description and Justification:

Water tanks require periodic inspections to ensure that any maintenance/operational issues are repaired so that the Town can deliver drinking water that meets regulations and to provide storage for fire protection, domestic drinking water and emergency situations. Alleghany Tank was repaired and placed back into service in 1995-96. Our engineering consultant recommends that tanks be inspected every 3 to 5 years. This tank has not been inspected since it was placed back into service.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water &									
Sewer	\$27,000		\$27,000					\$27,000	
Total	\$27,000		\$27,000					\$27,000	

Department: Planning and Engineering

Project Title: Centralized Sewer Data Acquisition System

Project Location: Town-wide

Project Status: New

Description and Justification:

This CIP includes funding for a centralized data acquisition system to more effectively monitor and retrieve operational data that can be used to analyze and optimize the existing sewer collection system and pumping stations. Currently there are 18 different pumping stations and 11 flow monitoring stations in the Town's existing wastewater system. Flow data and pump run time data is collected throughout the system so that it can be analyzed to evaluate capacity and generate hydrographs for input into a hydraulic model analysis. The current data collection system requires a Town employee to travel to each of the monitoring site on a regular basis to retrieve the data and bring it back to the Planning and Engineering department for analysis and review. There are currently four separate data collection devices that are being used throughout the Town that require separate software to retrieve data and manipulate data.

The centralized data acquisition system would allow data to be collected remotely and downloaded to a centralized server located in Town's IT department. This centralized data acquisition system would eliminate the need for Town staff to spend time traveling to each site to retrieve data. It would also provide a standard platform for the data to be collected and automate data quality control checks. This system would drastically reduce the amount of time that staff must spend in collecting and manipulating data and free up more time to use the data for hydraulic analysis and optimization of the existing collection system.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2008/09	2009/10	2010/11	2011/12	Current 5-Year Total	Future Years
Water &									
Sewer	\$132,200			\$66,100	\$66,100			\$132,200	
Total	\$132,200			\$66,100	\$66,100			\$132,200	

Department: Planning and Engineering

Project Title: IDSE/Stage 2 DBP Program

Project Location: Town-wide

Project Status: New

Description and Justification:

Recent EPA regulations will require the Town to develop a water quality testing program to test for disinfectant byproducts that result from the water treatment process. The regulations apply to all consecutive water systems that add a disinfectant other than an ultraviolet disinfecting process to comply. The Town is required to comply with the regulations because we operate a consecutive system (since we purchase our water from the Water Authority) and the Authority uses chloramines as a disinfectant. The first program that is required to be developed is an Initial Distribution System Evaluation (IDSE). This requires the Town to establish a water monitoring and testing program to obtain baseline data on the levels of the disinfectant byproducts (THM's and HAA's) in the drinking water. Sampling locations and testing at the sites is a part of the IDSE. One year's worth of data is required. This data is then used to determine the Stage 2 monitoring and testing locations. Stage 2 testing will be an on-going program.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water &									
Sewer	\$70,000		\$30,000	\$40,000				\$70,000	
Total	\$70,000		\$30,000	\$40,000			_	\$70,000	

Department: Planning and Engineering

Project Title: Sewer System Upgrade

Project Location: Town-wide

Project Status: Ongoing

Description and Justification:

Funding for this project is directly related to the Environmental Management System and Pollution Prevention Program whose goal is *to reduce sanitary sewer overflows*. This project will assist in meeting this by replacing critical section of sewer that cause sanitary sewer overflows (SSO's).

Future allocations will be used to upgrade critical sections of sewer lines identified in the Townwide Sanitary Sewer System Study currently underway by the engineering consulting firm of Wiley and Wilson.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water & Sewer							\$246,500	\$246,500	
Total							\$246,500	\$246,500	

Department: Planning and Engineering

Project Title: Shenandoah I Sewer Pump Station Analysis and Upgrade

Project Location: West Stroubles Sewer Shed

Project Status: New

Description and Justification:

This CIP includes funding to compile a preliminary engineering report that evaluates cost effective alternatives and construction cost estimates to upgrade or replace the antiquated Shenandoah I sewer pumping station. The pumping station was built in the early 1980's and is approaching the end of its 30 year design life. The pumping station is also approaching its' rated design capacity. Over the last five years this pump station has overflowed several times, indicative of the limited pumping capacity at this facility.

As the north end of Town continues to grow this pumping station is going to be a critical component in conveying wastewater to the south end of the Town to the BVPISA treatment plant. A cursory analysis of the pumping station was performed in the spring of 2005 to evaluate interim measures that could be done to increase system capacity. Results of this "Interim" study indicated that additional onsite equalization could be constructed at the pumping station site. The long term implications of building the onsite equalization and not upgrading the pumping equipment needs to be evaluated. Additionally, a more comprehensive analysis on what effects enlarging this pumping station may have on the remainder of the collection system needs to be performed.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water &									
Sewer	\$50,000				\$50,000			\$50,000	
General									
Obligation									
Bonds	\$675,000					\$675,000		\$675,000	
Total	\$,725,000				\$50,000	\$675,000	_	\$725,000	

Department: Planning and Engineering

Project Title: Water Storage Facility

Project Location: Golf Course

Project Status: In progress

Description and Justification:

This project provides for the design and construction of a water storage facility and construction of connecting water mains required for the facility. This facility will increase the water storage capacity of the Town by ½ million gallons. The tank will most likely be located where the Golf Course maintenance buildings are located, therefore, these buildings will be demolished and new buildings constructed as a part of this project. In addition, a water transient study will be performed by the engineering consultant. This study will investigate the "high system" pressure zone for water hammer issues and momentary loss of water pressure issues. This is in response to various concerns water customers have raised.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water &									
Sewer	\$95,000	\$95,000							
General									
Obligation									
Bonds	\$1,800,000			\$1,800,000				\$1,800,000	
Total	\$1,895,000	\$95,000		\$1,800,000				\$1,800,000	

Department: Planning and Engineering

Project Title: Waterline Extension

Project Location: Old Mill Road

<u>Project Status</u>: In Progress

Description and Justification:

This project provides for the extension of water mains into currently developed areas within the Corporate Limits that do not have public water. Extending the main along Old Mill Road is the next project. In order to provide a looped system and alleviate any potential water age issues, the project includes tying the Old Mill Road main into the existing water line in Boxwood Drive.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water &									
Sewer	\$236,900	\$10,000	\$113,000			\$133,900		\$246,900	
Total	\$236,900	\$10,000	\$113,000			\$133,900		\$246,900	·

Department: Public Works

Project Title: Electrical Service Upgrade

Project Location: Westover Sanitary Sewer Pump Station

Project Status: New

Description and Justification:

This project provides funding to upgrade the existing electrical service at the Westover Sanitary Sewer Pump Station. The current electrical system is single phase with an "add a phase" converter for the station's 3-phase pumps. This is not a reliable configuration and results in frequent electrical failures.

The project would provide the funding necessary (\$30,000) to upgrade the station to 3-phase electrical power. This work would be performed by AEP. It would also provide the funding necessary (\$60,000) for a new 3-phase generator, automatic transfer switch, and associated equipment. This work would be performed by an outside contractor.

After completion of the project, the existing single phase 45 KW emergency generator at the Westover Pump Station would become available for use at another town facility as an emergency power source.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water &									
Sewer	\$90,000			\$90,000				\$90,000	
Total	\$90,000			\$90,000				\$90,000	

Department: Public Works

Project Title: Environmental Management Program

Sanitary Sewer Inflow & Infiltration Abatement

Project Location: Town-wide

<u>Project Status:</u> In Progress

Description and Justification:

This project supports the Environmental Management Program objective to "identify, prioritize, and reduce at risk locations for potential surcharge SSO's in Blacksburg". This project provides for the ongoing repair, replacement and lining of old and/or broken sanitary sewer lines that do not provide adequate service and are at high-risk for inflow and infiltration. Many of these lines have been in service over sixty years. This project also provides for the rehabilitation of high-risk manholes, to include the installation of watertight manhole lids, to address inflow and infiltration problems in surcharging lines. FY 2005/06 prior allocation of \$250,000 will focus on the priorities identified in the capacity and condition study currently being performed by Wiley & Wilson. Each fiscal year also includes \$10,000 for I&I education efforts.

Specific locations for inflow and infiltration abatement measures would be determined for each subsequent fiscal year as warranted by sanitary sewer flow meters, model projections, and field observations.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water & Sewer	continuing	\$250,000			\$71,000			\$71,000	continuing
General Obligation Bonds	continuing					\$325,000		\$325,000	
Total	continuing	\$250,000			\$71,000	\$325,000		\$396,000	continuing

Department: Public Works

Project Title: Water Main Replacements

Project Location: Town-wide

Project Status: In Progress

Description and Justification:

This project provides funding to upgrade undersized water lines that restrict flow, reduce pressure, and do not provide adequate fire protection at various locations in the Town's water system. The smaller lines account for the majority of leaks experienced throughout the year. The lines will be replaced with standard 8-inch mains. Many of these small lines are galvanized pipe, are more than 15 years of age, and have corroded to a stage that severely restricts the flow. In many cases, over ½ of the inside diameter is blocked by corrosion. A project list is attached.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Water &									
Sewer	continuing	continuing		\$40,000	\$64,400	\$138,600	\$27,720	\$270,720	continuing
Total	continuina	continuina		\$40,000	\$64,400	\$138,600	\$27,720	\$270,720	continuina

Water Main Replacement Projects FY 2006/07 - 2010/11

Streets to be Effected	From	70	(feet) Length	Cost	Comments
FY 2007/2008 North Main Street TOTAL	Patrick Henry Drive	Giles Road	1960	\$40,000 \$40,000	Replace 4-inch line
FY 2008/2009 Forest Hill Drive Dunton Drive Alley off Jackson Street (west side) TOTAL	Grissom lane Airport Road Jackson Street	Greenwood Drive Cul-de-sac north 200-ft	700 1,400 200	\$19,600 \$39,200 <u>\$5,600</u> \$64,400	Replace 2-inch line Replace 2-inch line Replace 2-inch line
FY 2009/2010 Progress Street Glade Road Dickerson Lane Roanoke Street TOTAL	N. Main Street Boxwood Drive Franklin Drive Orchard Street	Giles Road Linwood Lane Northview Drive west 800-feet	950 2000 1200 800	\$26,600 \$56,000 \$33,600 <u>\$22,400</u> \$138,600	Replace 4-inch line Replace 6-inch line Replace 4-inch line Replace 2-inch line
FY 2010/11 Faculty Street Alley between Faculty Street and Wilson Avenue Wilson Avenue TOTAL	N. Main Street Faculty Street Alley	Progress Street Wilson Avenue Progress Street	390 400 200	\$10,920 \$11,200 \$5,600 \$27,720	Replace 4-inch line Replace 1-inch line Replace 1-inch line



Department: Parks and Recreation

Project Title:

Project Location: Golf Course

Project Status: There are no projects for the golf course fund in this Recommended Capital

Improvement Program

Description and Justification:

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Total									



Department: Public Works

Project Title: Major Equipment Purchase

Project Location: Town-wide

Project Status: In Progress

Description and Justification:

The following pages list the equipment scheduled to be purchased over the next five years. Pieces fully depreciated will be purchased from the Equipment Depreciation Fund instead of the various operating funds. Each piece of equipment is inspected prior to being included on the upcoming years' lists to determine if the piece of equipment can provide additional service life. See attached pages for the Detailed Depreciation Schedule.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Equipment Depreciation									
Fund	continuing	continuing	\$961,000	\$828,000	\$434,000	\$777,000	\$567,000	\$3,567,000	continuing
Total	continuing	continuing	\$961,000	\$828,000	\$434,000	\$777,000	\$567,000	\$3,567,000	continuing

MAJOR EQUIPMENT PURCHASES FY 2007-2011

FY Replacement 2007

placement		2007	2007	2007	2007	2007	2007	2007	2007	2007	2007			2007			2007	2007	2007	
reciation FY Re			20,000			4,231						\$74,612		2,857	\$2,857			4,286		\$11,429
Replacement Cost Depreciation FY Replacement		20,000	400,000	45,000	42,000	22,000	42,000	22,000	000'09	000'09	65,000	\$861,000		20,000	\$20,000		30,000	30,000	20,000	\$80,000
Life Rep		o	20	တ	11	13	9	7	7	7	10	Fund Total:		7	Fund Total:		7	7	7	Fund Total:
FY Aquired		1998	1988	1998	1996	1994	2001	2000	2000	2000		ш		2000	ш		2000	2000	2000	ш
Description		Truck-Dump, Tandem	Pumper	Truck-Dump, Flatbed	Uniloader	Van, Evidence	Mowers (6)	SUV, Standard	First Response Vehicle	Sedan, Full Size	Backhoe			Truck-Pick-up			Truck-Pick-up, 3/4 ton 4WD	Truck-Pick-up, 3/4 ton 4WD	Truck-Pick-up	
Equip # Vehicle #	Fund	AS-501	FD-09	HT-501	HT-702	PD-931	PL-801	RC-102	RS-03	RS-04	SW-701		델	GC-402		Water & Sewer Fund	PS-402	SE-402	UB-402	
Equip #	General Fund	9722	20009	9733	95102	33931	358	364	395	401			Golf Fund	413		Water &	26	7	6866	

\$88,898

\$961,000

MAJOR EQUIPMENT PURCHASES FY 2007-2011

FY Replacement 2008

Equip #	Vehicle #	Description	FY Aquired	Life	Replacement Cost Depreciation FY Replacement	eciation FY F	Replacement
General Fund	Fund						
93	BD-403	Truck-Pick-up, 3/4 ton 4WD	2001	7	35,000	2,000	2008
425	CH-101	SUV, Standard	2001	7	22,000	3,143	2008
423	EG-105	SUV, Standard	2001	7	22,000	3,143	2008
406	EO-101	SUV, Economy	2001	7	19,000	2,714	2008
419	EO-402	Truck-Pick-up, 1 ton 4WD	2001	7	40,000	5,714	2008
486	FD-23	Sedan, Full Size	2001	7	25,000	3,571	2008
485	FD-24	Sedan, Full Size	2001	7	25,000	3,571	2008
466	GR-402	Truck-Pick-up, 3/4 ton 4WD	2001	7	30,000	4,286	2008
433	MP-101	SUV, Economy	2001	7	19,000	2,714	2008
434	MP-102	SUV, Economy	2001	7	19,000	2,714	2008
435	MP-401	Truck-Pick-up, F550 ton 4WI	2001	7	40,000	5,714	2008
420	PD-005	SUV, Standard	2001	7	22,000	3,143	2008
443	PD-011	SUV, Full Size	2001	7	30,000	4,286	2008
460	PI-301	Van, Standard	2001	7	25,000	3,571	2008
467	PK-401	Truck-Pick-up, 3/4 ton 4WD	2001	7	30,000	4,286	2008
426	PN-101	SUV, Standard-Gregg	2001	7	22,000	3,143	2008
424	PW-101	SUV, Standard	2001	7	22,000	3,143	2008
459	RC-201	Sedan, Economy	2001	7	14,000	2,000	2008
465	RC-304	Van, 20-Passenger	2001	7	43,000	6,143	2008
479	RC-305	Van, Mini	2001	7	20,000	2,857	2008
487	RS-50	Ambulance, Type II	2001	7	125,000	17,857	2008
96126	SD-702	Uniloader	1997	7	42,000	3,818	2008
			፲	Fund Total:	: \$691,000	\$96,532	
CDBG/F	CDBG/HUD Fund						
457	HD-201	Sedan, Economy	2001	_	14,000	2,000	2008
456	HD-202	Sedan, Economy	2001	7	14,000	2,000	2008
			ፈ	Fund Total:	: \$28,000	\$4,000	
Water &	Sewer Fund						
417	SE-301	Van, 4WD	1999	6	30,000	3,333	2008
98169	SE-701	Backhoe	1998	10		6,500	2008
,	,		ш́	Fund Total:	: \$95,000	\$9,833	
Waste I	Waste Management Fund	- Juni	000	,		1	
95101	WM-904	Leat Machine	1996 F L	12 Fund Total:	14,000 : \$14,000	1,167 \$1,167	2008

\$111,532

\$828,000

MAJOR EQUIPMENT PURCHASES FY 2007-2011

FY Replacement 2009

FY Aquired Life Replacement Cost Depreciation FY Replacement		11 32,000 2,909	7 19,000 2,714	7 35,000 5,000	7 19,000 2,714	2002 7 14,000 2,000 2009	7 20,000 2,857	7 30,000 4,286	7 23,000 3,286	7 23,000 3,286	7 23,000 3,286	7 23,000 3,286	7 23,000 3,286	7 23,000 3,286	7 22,000 3,143	7 50,000 7,143	5 25,000 5,000	Fund Total: \$404,000 \$57,481		$\frac{2002}{2} = \frac{7}{2} = \frac{30,000}{2} = \frac{4,286}{2} = \frac{2009}{2}$
Description		Paver-Asphalt	F150 Pickup	Truck-Pick-up, 3/4 ton 4WD	SUV, Economy	Mower-Front Deck	Truck-Pick-up, 3/4 ton 4WD	Truck-Pick-up, 1 ton 4WD	Sedan, Full Size	SUV, Standard	Truck-Bucket	Grand Cherokee			Truck-Pick-up, 3/4 ton DRW					
Equip # Vehicle #	-pun	AS-603	BD-401	BD-405	FI-101	GR-803	HT-402	HT-404	PD-021	PD-022	PD-023	PD-024	PD-025	PD-026	PL-101	TE-401	AM-101		Sewer Fund	522 SE-403
Equip #	General Fund	98172	222	555	511	95138	556	517	512	514	513	534	510	518	515	516	588		Water & :	522

\$61,766

\$434,000

MAJOR EQUIPMENT PURCHASES FY 2007-2011

FY Replacement 2010

FY Replacement	2010	2010	2010	2010	2010	2010	2010	2010	2010	2010			2010	2010	2010			2010	2010	2010
	-	22	10,100	571	545	987	300		1	1	696		000	5,556	6,667	322		929	5,556	1,750 2,861
epreciatio	9	, , ,	10,1	3,6	4,	4,	4,	6,1	6,1	6,111	\$58,969		7,6	5,6	9.9	\$19,822		5,6	5,6	1,75 \$12,861
Replacement Cost Depreciation	55 000	62,000	101,000	25,000	20,000	30,000	24,000	22,000	22,000	22,000	\$515,000		38,000	20,000	000'09	\$148,000		20,000	20,000	14,000 \$114,000
Life	σ.	ာတ	1	7	11	7	2	6	6	6	Fund Total:		2	6	6	Fund Total:		6	6	8 Fund Total:
FY Aquired			2000										2005	2001	2001			2001	2001	2002 Fu
Description	Truck-Dump	Truck-Dump, 4WD	Sweeper-Street	Pickup, F350, SC, 4WD	Truck-Water	Truck-Pick-up, 3/4 ton 4WD	Leaf Boxes	Truck-Dump	Truck-Dump	Truck-Dump			Sewer Washer	Truck-Dump	Truck-Dump, Tandem	-	pur	Truck-Dump	Truck-Dump	Leaf Machine
Vehicle #	Fund AS-502	AS-503	AS-607	CE-401	HT-504	PK-402	PL-901	SD-501	SD-502	SW-501		Water & Sewer Fund	SE-904	WA-501	WA-502		Waste Management Fund	WM-501	WM-502	WM-907
Equip #	General Fund 452 AS-	454	397	562	304	266		453	448	462		Water &	9561	450	447		Waste M	449	451	202

\$91,653

\$777,000

MAJOR EQUIPMENT PURCHASES FY 2007-2011

FY Replacement 2011

Equip #	Equip # Vehicle #	Description	FY Aquired	Life	Replacement Cost Depreciation	preciation	FY Replacement
General Fund	Fund						
444	AS-701	Backhoe		10	65,000	6,500	2011
9953	AS-703	Loader		12	89,000	7,417	2011
9462	AS-902	Arrow Board	1995	16	10,000	625	2011
458	CE-701	Backhoe		10	65,000	6,500	2011
909	EG-102	SUV, Compact		7	30,000	4,286	2011
50013	FD-21	SUV, Full Size		7	30,000	4,286	2011
625	HT-401	Truck-Pick-up, 1/2 ton 4WD		7	20,000	2,857	2011
628	HT-403	Truck-Pick-up, F550 4WD		7	40,000	5,714	2011
9789	HT-802	Gator		13	10,000	269	2011
605	IN-101	SUV, Standard-Daniel		7	22,000	3,143	2011
464	SD-701	Backhoe		10	65,000	6,500	2011
290	SW-401	Truck-Pick-up, 3/4 ton 4WD		7	35,000	5,000	2011
				Fund Total:	\$481,000	\$53,597	
Golf Fund	힏						
624	GC-812	Mowers - (2)	2005	9	14,000	2,333	2011
			Œ	Fund Total:	\$14,000	\$2,333	
Water &	Sewer Fund						
9095	9095 PS-403	Truck-Pick-up, 3/4 ton 4WD	2004	7	30,000	4,286	2011
422	WA-704	Uniloader		11 Fund Total:	42,000 \$72,000	3,818	2011
			-			2	

\$64,034

\$567,000

MAJOR EQUIPMENT PURCHASES FY 2007-2011

FY Replacement 2012

Replacement Cost Depreciation FY Replacement	23,000 3,286 2012 35,000 5,000 2012 22,000 3,143 2012 40,000 4,286 2012 23,000 4,286 2012 23,000 4,286 2012 23,000 4,286 2012 23,000 4,286 2012 23,000 2,867 2012 28,000 7,000 2012 28,000 4,000 2012 28,000 2,857 2012 35,000 1,273 2012 20,000 2,857 2012 35,000 1,273 2012 35,000 5,000 2012 35,000 2,857 2012 35,000 2,857 2012	18,000 3,000 2012 \$18,000 \$3,000 2012 30,000 4,286 2012 14,000 1,273 2012 20,000 2,857 2012 25,000 3,571 2012 89,000 7,417 2012 14,000 1,273 2012 \$222,000 \$24,962
FY Aquired Life Replac	2005 2005 7 2005	2006 6 Fund Total: 2005 7 2001 11 2005 7 2005 7 2005 17 2000 11 2000 11
Description	Explorer, 4WD Pickup, 4WD, Crew Cab Van-Cargo-E250 SUV, Standard Truck-Brush SUV, Full Size Sedan, Full Size Sedan, Full Size Sedan, Full Size Sedan, Full Size Truck-Pick-up Ambulance-4WD Truck-Pick-up, 3/4 ton 4WD Air Compressor Truck-Pick-up, 1/2 ton 4WD	Sprayer Truck-Pick-up, 3/4 ton 4WD Truck-Pick-up, 3/4 ton 4WD Air Compressor Truck-Pick-up Truck-Pick-up, 1/2 ton 4WD Loader Air Compressor
Vehicle #	Eund TM-101 AS-401 BD-301 EG-103 FD-11 PD-052 PD-053 PD-055 PD-055 PD-055 RC-302 RC-401 RS-53 SD-401 SW-901 TE-403	Golf Fund 750 GC-810 \$ Water & Sewer Fund 9827 PS-401 7 742 SE-401 7 436 SE-901 \$ 679 UB-401 7 622 UT-401 7 455 WA-703 L 428 WA-902 \$ Waste Management Fund
Equip #	General Fund 635 TM 635 TM 702 AS- 683 BD- 98136 EG- 559 FD- 672 PD- 673 PD- 674 PD- 629 PC- 682 RC- 693 RS- 703 SD- 73 SD- 74 SC- 75 SS- 76 SS- 77 SS- 76 SS- 77 SS- 76 SS- 77 SS- 76 SS- 77 SS- 78 SS- 78 SS- 78 SS- 78 SS-	Golf Fund 750 Water & S 9827 742 436 679 622 455 428

\$146,172

\$1,167,000

MAJOR EQUIPMENT PURCHASES FY 2007-2011

FY Replacement 2013

Equip #	Equip # Vehicle #	Description	FY Aquired Life	Replacement Cost Depreciation	Depreciation	FY Replacement
General	Fund					
445	AS-604	Roller-Asphalt		30,000	2,308	2013
483	BD-801	Genie Hydraulic Lift	2001 12	18,000	1,500	2013
461	CE-801	Tractor, 32 HP		19,000	1,583	2013
9902 EG-4	EG-401	Truck-Pick-up	2006 7	20,000	2,857	2013
50005	FD-05	Mobile Air Unit (Chasis)	1993 20	300,000	15,000	2013
50017	FD-17	Truck-Pick-up, F-550 4WD	2006 7	30,000	4,286	
	GP-101	Pickup-F150	2006 7	30,000	4,286	
	PD-061	SUV, Full Size	2006 7	30,000	4,286	
	PD-062	SUV, Standard	2006 7	22,000	3,143	
	PD-063	SUV, Standard	2006 7	22,000	3,143	
	PD-064	SUV, Full Size	2006 7	30,000	4,286	2013
4054	RS-54	Rescue Crash Truck	1992 21	450,000	21,429	
396	RS-56	Ambulance-Type II	1999 7	120,000	17,143	
711	RS-R1	Tahoe 4WD	2005 7	000'09	8,571	
712	RS-R2	Tahoe 4WD	2005 7	000'09	8,571	2013
	ST-101	Pickup-F150	1999 7	30,000	4,286	2013
			Fund Total:	tal: \$1,271,000	\$106,677	
Water &	Sewer Fund					
417-A	417-A SE-301A	Sewer TV System	2002	46,000	4,182	
	UT-101		2006 7	30,000	4,286	2013
393	WA-401	Truck-Pick-up, 3/4 ton 4WD	2006 7	30,000	4,286	2013
			Fund Total:	tal: \$106,000	\$12,753	

\$119,430

\$1,377,000

Department: Public Works

Project Title: Major Building System Replacement

Project Location: Town-wide

Project Status: In Progress

Description and Justification:

This project provides for the systematic replacement of major building systems equipment at the end of their useful life. Funds would be set aside each year based on the projected replacement cost and useful life just like we do for vehicles and equipment. The building systems listed on the attached schedule are only those systems due for replacement in the next 5 years. The implementation of this building system replacement program will eliminate the need to use operational funds to replace system equipment, which fails unexpectedly during the fiscal year.

Source of Funds	Total Project Estimate	Prior Allocation	2006/07	2007/08	2008/09	2009/10	2010/11	Current 5-Year Total	Future Years
Building Depreciation									
Fund	continuing	continuing	\$38,000	\$7,500	\$31,000	\$900	\$23,000	\$100,400	continuing
Total	continuing	continuing	\$38,000	\$7,500	\$31,000	\$900	\$23,000	\$100,400	continuing

Major Building System Replacement, FY 2006-07-2010/11

FY to be Replaced: 2007

Location	Description	Installation Date	Life	Replacement Cost	Depreciation
Municipal Building	1 roof top package unit	1987	20	\$38,000	\$1,900
		FISCAL YEAR TOTAL:	AR TOTAL:	\$38,000	\$1,900
FY to be Replaced: 2008					
Location	Description	Installation Date	Life	Replacement Cost	Depreciation
Municipal Building	1 heat pump	1993	15	\$3,500	\$233
Town Garage	5 infrared gas fired heaters	1988	20	\$4,000	\$200
		FISCAL YEAR TOTAL:	AR TOTAL:	\$7,500	\$433
FY to be Replaced: 2009					
Location	Description	Installation Date	Life	Replacement Cost	<u>Depreciation</u>
Aquatic Center	1 gas fired spa boiler	2004	2	\$10,000	\$2,000
Golf Course	1 split a/c system	1994	15	\$5,000	\$333
Progress St. Fire House	2 split a/c systems	1989	20	\$16,000	\$800
		FISCAL YEAR TOTAL:	AR TOTAL:	\$31,000	\$3,133
FY to be Replaced: 2010					
Location	Description	Installation Date	Life	Replacement Cost	<u>Depreciation</u>
Purchasing Warehouse	1 through wall a/c unit	1995	15	006\$	\$60
		FISCAL YEAR TOTAL:	AR TOTAL:	006\$	09\$
FY to be Replaced: 2011					
Location	Description	Installation Date	Life	Replacement Cost	Depreciation
Municipal Building	1 roof top package unit	1991	20	\$20,000	\$1,000
Purchasing Warehouse	3 infrared heaters	1991	20	\$1,500	\$75
Progress St. Fire House	2 split a/c systems	1991	20	\$1,500	\$75
		FISCAL YEAR TOTAL:	AR TOTAL:	\$23,000	\$1,150